

BLUE RIBBON BOXES

WARNER BROTHERS

Page 6



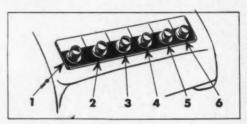
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THIS MONTH'S cover photo shows Edward Kozlowski, director of package development at Warner Bros. Co.—Box Division, Bridgeport, holding packages he designed which won first place awards in the eighth annual competition of the National Paper Box Manufacturers' Association in Detroit recently.

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Straight Talk*

By THOMAS J. ANDERSON, Editor & President Farm and Ranch Magazine Nashville, Tennessee

♦ WE DO not believe in God, but that man is God." Ruthless, reckless Walter Reuther has been playing God ever since he made this statement in 1933, while lecturing under the auspices of the Young People's Socialist League. He'd been asked this question: "Do you believe in religion

and God or in science as a religion?"

In 1934 Reuther and his brother wrote a now-famous letter to friends in America from their workers' paradise in Gorky, Russia. They had been touring Russia and were working in an automobile plant when they wrote that they were "actually helping to build a society that will forever end the exploitation of man by man . . What we are building," their letter said, "will be for the benefit and enjoyment of the working class, not only of Russia but the entire world . . . The compensation we receive for our temporary absence from the struggle in the United States . . . Wal and I were always strong for the Soviet Union. You know we were always ready to defend it against the lies of the reactionaries.

"Once a fellow has seen what is possible where workers gain power, he no longer fights for just an ideal, he fights for something which is real, something tangible . . .

"Carry on the fight for a Soviet America."

Signed, Vic & Wal

Blueprint for Creeping Sovietization

Reuther is a third generation Socialist and crusader who wants to remake the world into a planned, collectivist labor Utopia. His record for keeping agreements is about like Russia's. Hoffa, the new President of the 1.4 million Teamsters, unlike Reuther, is a brass-knuckle hoodlum whose dreams are more down-to-earth: money and power are his Gods, not making America over.

Reuther, backed by a \$50 million strike fund, is demanding a share of the profits of all profit-making companies. Under his plan (which he recommends throughout industry) stockholders would get 50 percent and workers 25 percent, with the remaining 25 percent going as rebate to company customers at the end of the year.

Reuther demands 25 percent before taxes . . . before reserves for retooling, plant expansion, and before debt retirement. Reuther demands 25 percent of the profits—but the union would never pay any of the losses. It's not accurate to say we have a "profit system" in America. We have a profit and loss system. Reuther's blueprint for creeping Sovietization would eventually break the automobile industry, would force the government to take it over and run it, "producing for use and not for profit," in the "public interest." This would lead to what the Marxists call "Industrial Democracy," with government replacing private enterprise. If Reuther had announced that Labor recognizes management's right to manage and has no intention of questioning management's decisions about plowing back profits into research, plants, machinery . . but was simply putting in a bid for a share of the profits and a share of the losses after management had made all those

decisions and after taxes . . . that would be a horse (and a Reuther) of a different color.

Reuther's heads-we-win, tails-you-lose plan, if put into effect, would lead to remaking American business into giant cooperatives. The government would lose hundreds of millions in corporation taxes. And after rebating a total of 50 percent of "profits" before taxes to laborers and customers, there would be little or nothing left for the stockholders, after income taxes had been paid. And that suits the Socialists just fine, as they "carry on the fight for a Soviet America!"

Guaranteed Annual Profits—No Losses!

Auto employees and consumers have a wonderful opportunity to share in automotive profits (and losses). They can buy stock. That's the American way.

The Sputnik temporarily ended Reuther's demand for a 4-day week (with 5 days pay). Most unions, lacking leaders with Reuther's imagination and socialistic training, are merely demanding more pay for less work. Fewer days for higher wages. More overtime and fringe benefits. That's the union cure for the present "recession."

Imagine! We're in a war for the world, a space race with history's most ruthless oppressors. The Russian laborer works under forced, sweat shop, speed-up conditions for a small fraction of the pay his American counterpart gets.

If the labor union conspiracy is not defeated the result will be bankruptcy for many small businesses, great unemployment, stepped-up welfare checks, more inflation, ever-higher prices . . . and to defeat, disaster, and oblivion for America.

The Battleground is at the Polls

Unions are no longer mainly "collective bargaining" (or even collective bludgeoning) organizations. Unions today are mainly political organizations. As George Meany, President of AFL-CIO says, "The scene of battle is no longer the company plant and the picket line. It has moved into the legislative halls of Congress and the state legislatures."

It's estimated that union dues exceed \$450,000,000 a year. Unions could buy a lot of company stock for their members with that. But they don't want the members to own company stock. They might become more loyal to the company than to the union. Walter Reuther controls more millions of dollars for political campaigns than do the Democratic and Republican parties combined.

America faces the prospect of a Socialist-Labor dictatorship with the Reutherites' henchmen in the majority in Congress and a Reutherite yes-man in the White House.

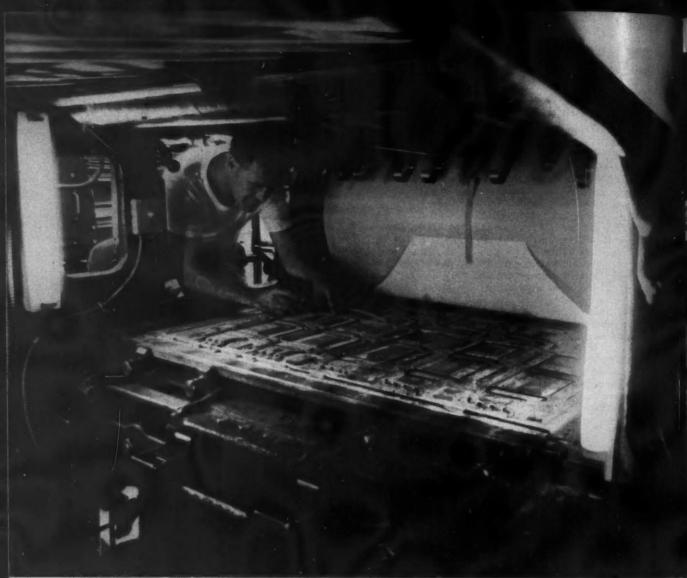
Reuther would not only run the whole automobile industry, but the government too. Reuther would not only bargain for the Auto Workers, but for all employees, stockholders, and customers.

He will never be satisfied with collective bargaining until it produces a collective economy—a planned economy in which union leaders enjoy joint management with the owners of business to share the profits but not the losses, the decisions but not the responsibility, the security but not the insecurity, with a Labor government refereeing.

The average union leader's goal is: "more." But Reuther

is not average. His goal is Socialism.

^{*} This month's guest editorial by Mr. Anderson, was previously published in the March issue of Farm and Ranch Magazine with a circulation of over 1,300,000 subscriber families in the South, and is reprinted with permission of the writer and publisher. This hard-hitting editorial recalls facts too frequently overlooked in the present cold war between the advocates of a collective economy and free enterprise.



In the maw of a cutting and creasing press (above), the operator makes the delicate adjustments to the die necessary for an accuracy so fine that the customer can operate his filling machines efficiently.



The presentation box for the introduction of Harvey Hubell's new "PresSwitch" which was awarded second place in its category at the National Paper Box Manufacturers' Association competition.

BLUE RIBBON by WARNER



toursey of creasing and cutting dies is most important to a finished product larged for close tolerances. Here a group of students from the University of trideport watch the preparation of a die for a cough drop box.



a set-up box making, precut covers are coated with paste and move down a conveyor belt for positioning and precision fitting. Shown below is an automotic machine for making transparent acetate boxes and covers.



Folding boxes whiz through this glue machine at such a rate that the camera doesn't even catch a blur.



DNBOXES

ERBROTHERS

■ AT the recent National Paper Box Manufacturers Association competition, the Warner Brothers Company Box Division of Bridgeport, Conn., won an unprecedented four first awards and one second place, and thereby served notice on the nation that it was indeed a force to be reckoned with in the industry. Selection was on the basis of superiority of construction, merchandising appeal, complement of product and box, brand identification and convenience of use by the consumer. There were a total of only 25 first prizes and 26 seconds out of more than 2,000 entries.

Two of the first place awards were for boxes produced for other Connecticut companies. A family of gold foil brandy cake boxes manufactured for Pepperidge Farms, Norwalk, gained recognition for their luxury look and ingenious cut out trademark, which allowed a view of the contents. This

design was created by Warner's director of package development, Edward Kozlowski. Warner's also drew a bow for the box they manufactured for the Dictaphone Corporation, Bridgeport, which houses their tiny portable dictating machine, the Dictet, from a design by Gary Barsumian, their industrial designer.

Two other first places were gained for the DeJur Amsco display case for their movie camera, also designed by Mr. Kozlowski, and a Prince Matchabelli cosmetic container. The second place award went to the presentation box produced for Harvey Hubbell, Inc., Bridgeport, manufacturer of electrical supplies, designed by Peck-Adams, Inc.

Package Doubles As Protection and Selling Tool

The packaging industry is one of the fastest growing in the country, and in 1957 had sales which totaled almost



One of the battery of high speed presses in the Box Division.



A view of the press room in the Warner Brothers Box Division plant in Bridgeport. The new, modern building was erected in 1948.

one and one-half billion dollars, exclusive of corrugated cartons. There are many reasons for this spectacular growth. Besides the obvious one of protection of contents, packaging has become an integral part of the merchandising effort. The package is an actual selling tool at point of sale. After all other selling techniques have been employed-market research to develop a good product, trained production workers to manufacture a quality item at low cost, advertising to create interest—the product must still attract the buyer's attention to move from the retailer's shelves. The store, in turn, needs packages that stack well on shelves and racks, withstand handling, eliminate breakage and, most importantly, assist in the final sale. A well designed package ties together the personality of the company, the product and the purchaser and such a well designed, easily identifiable package might be considered the keystone on which a merchandising program is built.

And Warner's Box Division is contributing its know-how in this field to many companies.

Origin and Growth of Box Division

For the Box Division to come out from under the shadow of the parent and world famous Warner women's foundation business reputation required a long term and constructive approach to this expanding packaging field. Although started in 1890 specifically to fill the needs of the corset division, the Box Division soon took on a few local customers, many of whom they still service. Among these are Harvey Hubbell and Russel, Burdsall & Ward, hardware producers in Portchester, N. Y. Naturally, they still provide all the boxes for the corset division but

this account represents only 4.5% of their total sales.

In 1929, Bradford G. Warner, son of D. H. Warner, then president of the company and grandson of Dr. I. deVer Warner, one of its co-founders, joined the Box Division and in 1932 was made general manager, a position he still holds. He instituted an organized program for replacing obsolete equipment, modernization and expansion, moving slowly in deference to his father's dictum when he took the job, "Don't think for one moment that the tail is going to wag the dog!"

Planning and Diversification

Today, as a result of such long range planning, Warner's offers a variety of services few competitors can match.

First, it has a large capacity for the manufacture of both set up and folding boxes. Last year 75% of the company's business was in the folding field and 23% in set up.

Set up boxes are rigid containers shipped fully made up and ready for use. A great degree of elaboration is possible in this category. For example, the award winning Prince Matchabelli box had a Currier and Ives reproduction of a skating scene glued inside a hinged lid. When the box is opened, figures in the scene pop out for a three dimensional effect. The inside of the box and the platform into which the cosmetic containers fit is covered with green velour. An even greater elaboration was that of the Harvey Hubbell box which received the second place award. This package is made to resemble a book, with the first few pages carrying a description of the product. Finally, the product, an A.C. "Pres-Switch", is revealed, nestled on a black velvet platform. The book box is encased in a transparent acetate cover which protects this salesman's item from dirt and damage.

The lighter weight folding cartons are shipped to the customer flat and assembled as needed in his plant. These are usually designed with the customer's particular type of loading machinery in mind. They are made to very close tolerances to enable them to run on high speed packaging equipment.

Modern Equipment Yields Large Capacity

Warner's has a tremendous productive capacity for this type of box and can run efficiently orders from 50,000 to 20 million. These are so accurately die cut that filling rates up to 160 per minute have been achieved in customer's plants. Power strippers are used and the fold and glue machines can

(Continued on page 36)

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The Magneline indicator, added to the Patwin line in 1957, is used in computers and instruments to display digital information.

New Tricks

■ AFTER more than a century of metal button making, The Patent Button Company of Waterbury, Conn., has entered the electronics field. In March it began production and distribution of a new product, the MAGNE-LINE, an indicator which offers innumerable uses in computers and instruments which display digital information.

The MAGNELINE can be read quicker and more accurately than old-fashioned meters or gauges, according to David S. Hart, president and general manager of The Patent Button Company.

MAGNELINE'S advantages over conventional indictors on complicated panel boards such as those installed in modern aircraft is most apparent. Instead of a needle passing over a dial or a scale, the exact numbers appear instantly on the face of MAGNELINE.

Among other uses for MAGNE-LINE, remote weather outposts can be established without need of operating personnel. These will collect weather information and transmit it to central stations where it will be displayed for use by Weather Bureau experts.

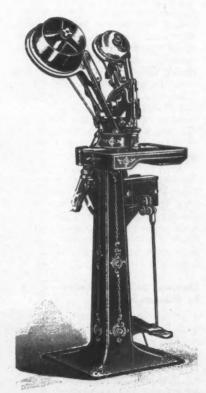
The new indicator is a magnetic device which displays digits as circuits are energized by low density currents. It is ball bearing mounted and has no mechanical stops or ratchets. It may be used in conjunction with relays or transistors.

Industrial applications will be many and varied. Metal working and chemical processing will be done automatically at distant locations and monitored at a control center. Accurate measuring devices and rapid, high visibility indicators will be essential. In like manner, inventories will be computed electronically and flashed to accounting centers.

"The intriguing thing about MAG-NELINE is that its uses are limited only by one's imagination," says Mr. Hart. "For someone who has worked in the specialized field of utility buttons, this is indeed a change," he adds.

Mr. Hart is a descendant of the Platt family who founded the company in 1797. There is also an affiliated

(Continued on page 37)



This button-attaching machine is typical of the products offered to the apparel trade by The Patent Button Company at the turn of the century.

From Beginner To Diems 4000 Hours

By FRANCIS H. CALLAHAN, Assistant Personnel Relations Manager Greist Manufacturing Company

Here is a story of how Greist Manufacturing Company tailor made a training program to fit its skilled manpower needs, and saved time and money in the process. During today's slower tempo of business may well be the ideal time for many companies to review the possibility of revamping their training programs for the efficiency which will be required for profitable operation during the highly competitive upsurge of business in the immediate years ahead.

■ "IS our Apprentice Program as good as it can be?"

This question, asked by Hubert M. Greist, Vice President, Greist Manufacturing Company, New Haven, of Robert W. Burgess, Chief Engineer and Apprentice Committee Secretary, started the search that led to the development of a 4000 hour Diemaker Training Program.

The Apprentice Committee, composed of two members of management, Robert W. Burgess and Ray Pajer, Supervisor, Toolroom, and two employee representatives, Albert E. Olson, Toolroom Leadman, and William Healey, Class "A" Tool and Diemaker. with the assistance of William B. Frank, Sr., Supervisor of Apprentices and Master Mechanic, made a very thorough analysis of the 8000 hour Tool and Diemaker Program. Because of the fine work of these men and the excellent cooperation and advice of Thomas Yoczik, Chief, Apprentice Training Division, Connecticut State Labor Department and the Connecticut State Apprentice Council, the program was reduced to 6300 hours; 4000 hours basic apprentice training, plus 2300 hours as a journeyman before becoming eligible for the State Certificate of Completion.

Unusual Skill Required In Diemaking

The Greist Manufacturing Company specializes in metal fabricating and assembly work. Better than 95 percent of the work involves the use of presses of various sizes, capacities, and types for blanking, drawing, forming, and for riveting and stacking sub-assemblies and assemblies. The dies used vary from very complicated and progressive types to simple flattening or straighten-

ing dies. Product quality is maintained by building the die to very close limits that enables the production of parts to tolerances as close as plus or minus 0.0005 inches, with an average tolerance of plus or minus 0.003 inches.

To build quality dies such as these the diemaker must have a great deal of "know-how." The Apprentice Committee decided to change the apprentice program to give training in the specialized skill of diemaking.

The New Program

The original apprentice program required 1000 hours of toolmaking and repairs. This time was reduced to 200 hours. Since more than 95 percent of the company's work consists of die work 200 hours practice spent in toolmaking and repair work seemed like a much more realistic figure. Tool work includes jig, fixture, and tool work for milling machines, drill presses, tapping machines, broaches, and some special purpose work in the company's finishing and assembly department.

Preliminary Training

The preliminary training, tool crib care, tool care and usage, supplies, safety, and theory of tool room equipment, operation, and setup, was increased from 300 hours to 400 hours. This was done to give the apprentice first-hand knowledge through observation and participation in the work of various production departments.

Power Press Training

The apprentice spends approximately 80 hours in the Power Press Department. Here he is taught how to set up presses stressing the safety requirement so necessary and impor-

tant in press work. He learns the press capacities; he can see the various means of part ejection from dies and is free to ask questions of the set-up man and supervisor in the department.

Assignment To Machine Department

The apprentice then goes into the Machine Department for 80 hours. Here he learns how to set up production milling machines, drill presses, and tapping machines. Again safety requirements are emphasized. He also has a chance to observe broaching operations and several pieces of special purpose production equipment. He observes and is given the opportunity to sharpen drills, taps, and cutters. The supervisor and set-up man are always willing, able, and pleased to supply answers to all his questions.

Another 80 hours are well spent in the Automatic Screw Machine Department, where the apprentice is given first-hand knowledge of speeds and feed requirements for various types of screw machine stocks and for #00, #0, #2 Brown and Sharpe screw machines, as well as for Acme and New Britain Gridley screw machines. He leaves this department with a knowledge of form cutters and how to sharpen them. He learns how, why, and when a grinding wheel must be dressed, and he has a good idea of how the lead cam and cross cams are laid out. He can do an adequate job of setting up a Brown and Sharpe screw machine.

The Committee felt that this introduction to the realities of production would impress upon the young men the necessity for accuracy, care, and safety and would make them much better journeymen.

Basic Training

The greatest hour reduction made was in the basic training period on the use of the principal tool room equipment, drill presses, milling machines, lathes, and shapers. The hours were reduced from 4100 to 950. The training is now accomplished through classroom work, where a member of the Apprentice Committee lectures on the various phases of machinery used in diemaking, gives initial indoctrination

maker in

to the apprentice in safety requirements, calculations, and handbook use for figuring speeds and feeds. Next, direct observation of journeymen is used. Supervised performance follows. The apprentice is left on his own when the journeyman instructor feels he has mastered the use of a particular piece of machinery. The Committee felt, and has been proven right, that supervised indoctrination would be enough to make an average machine operator of the apprentice. The apprentice, on his own, and through the use of the machines in the principal part of the program—diemaking—develops his skill and efficiency. The important point is the development of sound working habits and machine knowledge. Once accomplished, the apprentices can develop their skill and efficiency of operation pursuing their trade, that is, using the equipment to make parts of dies.

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Grinding training was reduced from 1000 to 400 hours. Again thorough indoctrination, observation, and supervised work are used to teach the apprentice the why, how, and what the equipment will do and the safety requirements necessary for proper performance. His skill is developed as he learns to sharpen punches and dies, to grind down dies he is making, to sharpen cutters, drills, and other tools necessary to his trade. Again, the basic trade is emphasized.

Jig Borer Training

The training time on a jig borer was reduced from 1000 hours to 175 hours. Here the Committee felt that only the basic or fundamental operations must be known. The apprentice is taught hole location for a piece of equipment. Because many die shops today have jig borer specialists and because the jig borer is not of utmost importance in Class "C" work, the hours were reduced. It was felt that with the basic knowledge the apprentice receives, he will be able to become a more efficient jig borer operator as he advances through to the top diemaker classification where the need for, and use of this machine becomes greater.

(Continued on page 29)



Greist Manufacturing Co. apprentices learn fundamentals of milling operation from Raymond Pager, toolroom supervisor.



William Healy, Class A tool and die maker, demonstrates to apprentice Ralph Kehlenbach, a cylindrical grinding operation.



Operating principles of a new Hardinge lathe are explained to apprentices by William Frank, Sr., apprentice supervisor.



Albert Olson, leadman in Greist's tool room, supervises and explains operation on jig borer.



Apprentice Joseph Brigante is shown taking the 1,000 hour examination, an important part of the Greist apprentice program.

The Employee Asks

What's In It For Me?

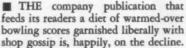
By JOHN E. LEE
Employee Communications Service
Hill and Knowlton, Inc.,
New York, New York

Mr. Lee, a graduate of Northwestern University's School of Journalism, is in charge of the Employee Communications Service of Hill and Knowlton, Inc., one of the country's foremost public relations firms. Much of his work is the counseling of publication editors in Hill and Knowlton client companies—especially those in American Iron and Steel Institute memle: companies—on techniques of "humanizing" economic subjects.

Formerly a reporter for *The Buffalo Evening News*, Mr. Lee was a Navy press assistant to Rear Admiral Richard E. Byrd during the latter's 1946-1947 South Polar expedition. He originated many of the top expedition news stories for the three major wire services and *The Buffalo News*, and has published a summary of the expedition in The Grolier Society's "The Story of Our Time."

Before joining Hill and Knowlton he edited an employee magazine for the Carborundum Company and Shell News for Shell Oil Co. and developed and managed a trade magazine information program for the Carrier Corporation in Syracuse, N. Y.

Mr. Lee is a graduate of Northwestern University's Medill School of Journalism. While at Northwestern, he served as course assistant to Frank O'Connor, the Irish short story writer.



Editors alert to the interest of employees in subjects dealing with their own economic well-being are proving that the company publication is really worth its salt. They are using it to help trim operating costs, to get employees behind drives to improve quality and customer service, to explain the use of company profits in human, believable terms, and to show how funds spent on streamlined equipment and processes help to make jobs safer, easier and more secure.

They are, quite simply, breathing life into economics—telling the man at the machine about the things he can and must do if he wants to be sure the company can continue to provide him a job.

What Effective Editors Write About

Thumb through a few publications produced by editors who are obviously aware that, in the current economic atmosphere, employees today are more than usually receptive to straightforward company news. You find, for example:

 A story on what seniority is and how uniform application of seniority rules benefits employees.

 A down-to-earth picture series portraying plant cost-items that employees can help to control, along with reasons why it's in employees' own interests to do so.

 A four-page report analyzing causes of the business decline, and how the company's operating level and profit is being affected.

A straight-from-the-shoulder interview with one of the company's top customers, telling what's looked for in product quality and suggesting how employees can contribute to quality control.

How are these efforts paying off? Here are a few examples:

 One major company credits its publication and related communications with cutting absenteeism in half at one of its plants.

 Scrap, waste, reject items and customer complaints showed a marked drop in another company's plant after the launching of an editorial drive by the plant paper.



JOHN E. LEE

• In a national opinion poll for the steel industry last summer, steel men who believed they were kept well-informed about company plans, activities and problems showed markedly more favorable attitudes toward company and job than employees who believed they were getting insufficient information.

One-Armed Editor Still Around

Not many years ago, the plant editor often was a person who put out the publication with one arm, while with the other he perhaps ran the personnel or safety department and performed sundry other tasks. But things are changing. Within many companies, industrial editing-or, more precisely, "industrial communicating"—has become a highly specialized activity. And the skilled editor quite often finds himself running an integrated plant communications program that may have the employee newspaper or magazine as its focal point, but may also involve the administration of bulletin boards, the preparation of employee handbooks, and the writing and editing of supervisory newsletters, safety bulletins and letters to the home.

To be sure, the "one-armed editor" is not a rarity even today, and many a worthwhile publication still is ground out on the company mimeograph.

Yet all is not as rosy as it may appear.

Some Employee Magazines Not Worth Cost

Industry is currently spending about \$500 million a year on company publications, according to a recent report by the United States Chamber of Commerce. It would seem that participating companies might rightfully expect a return on this investment—in terms of better attitudes toward company and job, a broader appreciation of the company's economic goals, and greater attention to personal performance on the job. This expenditure might also imply companies' sincere interest in communicating sound business facts to employees.

However, in many instances, this is not the case. Some company managements sponsoring one or more publications still are skeptical about what this communication's activity is worth. Their skepticism is not always unjustified: Some publications aren't worth what they cost—either because management is reluctant to speak up on serious issues affecting the mutual well-being of the company and its employees, or because editors simply don't shoot for realistic goals.

Wisdom of "Straight Talk" To Employees Doubted

Moreover, some companies seriously question the wisdom of talking over their business problems with employees through the medium of the company press. "What business is it of employees to know how much we're spending on new equipment, or what our sales outlook is?" they may ask. "Why give the union something more to shout about?" "What good could employees do even if they did know we were falling behind on deliveries?" These and other similar objections—frustrating though they may be to the conscientious editor—are met with virtually every day.

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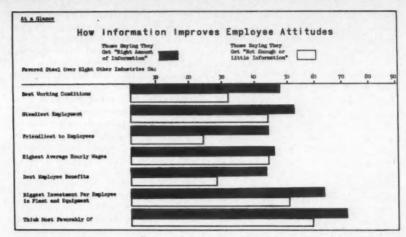
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virtually every day.

On the other hand, editors themselves sometimes contend that you couldn't interest the employee in facts about the company's business position even if you gave them to him—and on slick paper with full-color pictures, at that. From these same editors, you'd likely get a rousing argument if you were to suggest that any apparent lack of interest among employees may lie not so much in the nature of the information itself as in the lofty, impersonal manner in which such information is so often



When Opinion Research Corporation asked steel employees to rank their industry along with eight other industries on the points charted above, those who were better informed consistently had more favorable attitudes. The industries with which they were asked to compare steel were railroad, aircraft, automobile, petroleum, chemical, aluminum, meat and lumber. ORC concluded: "Steelworkers who say they get enough information about their company are consistently more favorable toward the industry than those who consider company informational efforts to be inadequate. Differences of the order indicated in the table occur between those two groups on practically every question in the survey." The question was part of a nationwide public- and employee-opinion study conducted in July 1957.

presented. The employee expects the publication to entertain him, you may be told; and if you want him to read even the most basic kind of company information, you have to offer him "bait" by way of idle times about his plant pals.

Evidence Proves Employees Want Facts-Not Frills

Fortunately, there is a growing amount of evidence, compiled by such reputable organizations as University of Michigan's Bureau of Labor Relations, proving that what the employee really wants is this: Factual information about how his company is doing, where it is going, and how he is affected—especially in matters that may even indirectly touch his pocketbook.

For example, in our work as public relations counsel to American Iron and Steel Institute, Hill and Knowlton has assisted some 20 different steel companies in surveying the effectiveness of their employee communications practices. In listing the kinds of information they most want and need, employees almost invariably have shown preference for economic subjects in what might be termed the "what's-init-for-me?" category. Heading the list of subject preferences is "employee benefits," followed, in this order, by "new equipment," "safety," "company prospects," "wages and working conditions," and "opportunities for advancement." What some editors regard as the "bait" subject, "news of other employees," has been consigned to the cellar position, in 13th place.

From this, it may fairly be inferred that the editor who believes he is doing his readers a favor by giving them nothing to think about is not savvy to their real interests and needs.

Price of Failure

The inevitable consequence of our failure to communicate business facts, intelligibly and humanly, is that the dissatisfied employee will soon find out what he wants to know somewhere else. The grapevine. The union paper. A well-meaning neighbor. And he could hardly be blamed if he failed to consider that he might be getting a distorted or incomplete version of the truth.

Discovering Employee Thinking

How does the editor get to know what is actually on employees' minds? There are a lot of ways. By talking informally with supervisors, foremen and department heads. By casual visits with employees in the shop. By conducting, at little cost, a full-fledged communications survey designed both to measure the acceptance of information currently given by the company and to uncover other subjects that employees are interested in knowing about. By studying the kinds of problems that come up as grievances.

Perhaps employees in a whole department are resentful because a new piece of equipment has been added, actually making the overall operation more efficient but resulting in a certain amount of worker displacement or retraining. Or, perhaps a group of employees holds the company responsible because general business conditions have resulted in a cutback in one department's production, with a conse-

quent shifting of friends to other jobs. These are the kinds of realistic problems the editor may find himself dealing with.

Explain Facts In Terms of Effect on People

Can these be classified as economics subjects? Sure they can. Economics is, after all, not simply a matter of graphs and charts and dollar signs and complicated equations. Economic facts, no matter what their course, can be interpreted in the final run only in terms of how they affect people. In employee communications, economics may become meaningful only when imbued with the spirit of people-when the employee is convincingly shown that profits, competition, spiraling inflation, productivity, quality control and cost reduction do affect him, and are not solely the concerns of management.

Take the subject of company profits. Frequently, the cold, colorless treatment it gets in employee publications would seem to suggest that profit is something the company has a guilt-complex about—an immense hoard of cash that could be found in the treasurer's vault if anyone happened to

break into it.

Now when the average employee looks at a financial news story and under the label "earnings" finds a long string of figures preceded by a dollar sign, his first reaction is perhaps no different from what yours and mine might be: It would be swell to have some of that loot jangling around in his pocket. And if earnings happen to be higher than last year's, it would take no great amount of persuasion to convince him he has a vested right to a slice of them in terms of higher pay and more benefits.

But profit is, after all, not a pile of cash buried in the company vault. Nor is the money represented by a profit figure-something you can spread out and look at. Profits may buy new machinery that enables employees to perform their jobs more efficiently and safely, and that's hardly something to be ashamed of. Profits may partially finance plant expansion that creates new jobs and helps to make more secure the jobs of those currently employed. Reasonable profits whet the very necessary interest of prospective stockholders and insure the continued support of stockholders already on the books. So why kid ourselves or our readers? Without profits, a company may fold and jobs may stop, and that is certainly a very human turn of events -one that can be dramatized in company communications.

The economic significance of mechanization, to the employee as well as the company, is another important sub-

ject that often comes in for lofty treatment. When an automatic punch press or mill is installed, many a column-inch frequently is devoted to a technical description of how it operates, with a rather boastful nod to the advantages it has over older equipment. Only occasionally does the publication come along that takes a hard, careful look at how new equipment streamlines the employee's working life—in addition to improving company costs and product quality.

In discussing this communications problem at a national meeting of steel company editors last fall, one industrial technologist suggested that there is a continuing need to "sell" employees on improvements. It was his experience, he said, that until they are shown what is in it for them, employees tend to be suspicious of nearly all technological improvements. Sometimes, uninformed employees even show outright resentment at the money spent on improvements; they'd much rather have this money turn up in their paychecks.

This lack of understanding of technological improvements may have

costly consequences.

For example, just before the current economic downturn, considerable attention was being given by at least one major union to the prospect of a fourday week. One argument raised in its favor had to do with "automation." Automation, it was said, had resulted in greatly improved productivity, justifying a shorter work week. Company communications for the most part appeared to do little talking back.

Although it is difficult to reach agreement on a precise definition, automation might be said to consist of several or many machines, tied together as a system by automatic controls that regulate the flow of materials from one operation to the next. "Feed-back" or self-correction is basic to this system.

But the term automation has been so much abused that the employee may tend to think of almost every technological improvement introduced as being somehow linked to automation—or, even an effort on the part of his company management to turn his work over to pushbuttons and drop him

from the payroll.

Often forgotten is that the very nature of some industries limits the extent to which so-called automated processes can be applied. So it could hardly be expected that automation would result in a uniform improvement in productivity from company to company, throughout all of industry. Yet nearly every company, if it's to stay in business, has to introduce technological improvements into its operations.

There's a big difference between the

pushbutton machine and the pushbutton factory that publications might well be explaining to their readers.

An insight into the need for such information was given not long ago by General Electric Company's former Board Chairman Philip D. Reed. Reporting results of an opinion poll, he told a meeting of the Public Relations Society of America:

"Fifty-five percent of union members believe that most companies can afford to give their workers a 30-hour week with the same regular weekly pay they now receive. Does it occur to them—or seem unimportant, I wonder—that this would raise labor costs by 33 1/3 percent, either bankrupting most companies or producing inflation the like of which we have never seen before?"

Proper Communications Can Improve Attitudes—Reduce Costs

Let's take a closer look at how employee communications, carefully directed to the solution of one specific economic problem, can help to improve employee attitudes and thus improve on-the-job performance; and how, by doing so, communications can help to reduce company costs and losses.

This is a case history, growing out of a continuing communications campaign conducted by Acme Steel Company in Chicago to solve certain quality, waste and scrap problems. All in all, conditions were perhaps no different than those to be found in dozens of other companies.

But here's what happened when Acme Steel started explaining, through planned communications, the economics of quality control—in language employees could understand, describing situations with which employees could

identify themselves:

 Complaints on various company products dropped 11 to 33 percent.
 Rejections dropped 14 percent.

• And a scrap saving of \$48,000 over a year's time was realized in just one department.

All this did not happen overnight. The company did not change—nor had it expected to change—employees' indifference to quality problems through a single article in the company news-

paper.

After analyzing the scope of the problem through a series of personal interviews with supervisors, the company made intensive use of several tools of communication: bulletin board posters; meetings with all hourly personnel; playlets to dramatize quality problems; direct mailing of letters to employees' homes; promotion of a special "quality improvement" sugges-

(Continued on page 32)



Jones & Laughlin Steel Corporation

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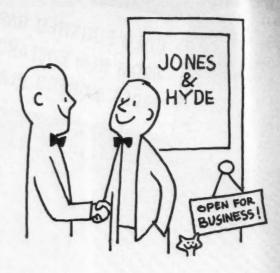


The money-making partnership of Johnson, Jones & Hyde

Went on the rocks one gloomy night when Mr. Johnson died.

Poor Widow Johnson's business sense? It wasn't even funny.

The firm had hoped to buy her out but lacked the needed money.



Soon bankrupt, plucky Jones and Hyde decided to start over.

But first a Travelers man explained the way to stay in clover:
"Our Partnership Insurance gives your firm the cash that buys
A partner's share, priced fair and square, if either party dies.



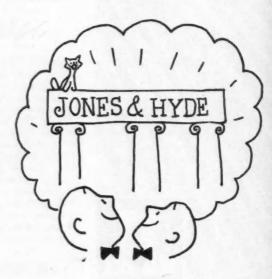
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"This way you're sure that amateurs won't wreck your balance sheet.

An heir gets cash—no strings attached—to live on easy street.

Just sign a buy-and-sell agreement," he went on with vim.

"Get your attorney's sound advice—I'll work along with him."



"We'll buy," replied both Jones & Hyde. "It's high time we insure So even if a partner goes our business stays secure." Like Jones & Hyde, your partnership can have this happy plan. Get all the dope. Get on the phone and call a Travelers man.



THE TRAVELERS

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News Forum

This department includes a digest of news and comment about Connecticut industry of interest to management and others desiring to follow industrial news and trends.

♦ ROY L. PARSELL, head of the patent department for the Winchester operation of Olin Mathieson Chemical Corporation, New Haven, retired recently after 43 years of service with Olin Mathieson and its predecessor companies, Olin Industries, Inc., and Winchester Repeating Arms Company.

Widely known in Connecticut patent circles, Mr. Parsell has been active in work with national and state patent organizations for many years. His future plans include a limited consulting practice in patent and trademark management.

A graduate of Massachusetts Institute of Technology, with a degree in mechanical engineering, Mr. Parsell entered the employ of the then Winchester Repeating Arms Company, in 1915. This was the period of World War I, when the company was occupied with the production of the Enfeld rifle for the British Government, and later to be produced by the company for the United States military forces.

From 1918 until 1930, Mr. Parsell was associated with the engineering, tool and design departments of the gun division. During World War II he headed a newly-organized Patent Department of the company to handle many of the increased research activities, and expanded his work in organizations related to patent matters.

For the past ten years he has represented the company on the Patent Committee of the National Association of Manufacturers. He has been chairman, and subsequently secretary, of the Connecticut Technical Council, comprising fifteen national and local engineering societies. He has served as head of the New Haven Section of the American Society of Mechanical Engineers, and at present is the Regional Advisor on the editorial staff of its monthly publications. He is a past president of the Connecticut Patent Law Association, and continues as a member.

In addition to his duties as head of Winchester's Patent Department, he has been assistant secretary of the Olin Mathieson Chemical Corporation, and secretary of the Industry Insurance Company, a subsidiary of the corporation.

♦ THE RESIGNATION of Richard F. Berry as vice president and secretary of the American Hardware Corporation, New Britain, has been announced by Evan J. Parker, president.

Mr. Berry, who resigned his position for reasons of personal health, joined the corporation in June, 1943 as assistant to the president and was elected secretary in November 1945. In 1951 he was elected vice president and sec-



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150 Vanderbilt Avenue West Hartford 10, Conn. Mr. Berry was affiliated with the Hartford law firm of Day, Berry and Howard from 1938 to 1942, and was counsel for MAC in 1942 and 1943.

Active in civic organizations, he served on the Mayor's Committee on Industrial Development, and is a member of the board of directors of the New Britain Chamber of Commerce. He is a member of the Taxation and Industrial Relations Committees of MAC.

♦ A LINE of automatic oil-fired hot water heaters has been introduced by The Carlin Company, Wethersfield. Models are offered with glass lined steel tanks in 30 and 50-gallon capacities and copper tanks in 30 and 45gallon capacities.

According to the manufacturer, the heaters have an unusually fast recovery rate. The 30-gallon unit, fired at 1.00 G.P.H., heats water to a 100° F. temperature rise at the rate of 120 gallons per hour or a full tankful every 15 minutes. For domestic hot water needs beyond single family requirements the 45 and 50-gallon units are adequate, it is claimed.

Source of heat is a U. S.-Carlin Model 150F oil burner, especially suited to water heating by reason of the flame pattern which is of proper size to develop maximum efficiency in the round, built-in refractory combustion chamber.

♦ MORE SIMPLIFIED cleaning of wide smooth wood, terrazzo and tile floors is now claimed to be possible with the new "Dust-Master" sweeping mop, newest in a line of sanitary maintenance products made by the Moran Brush Manufacturing Co. of Hamden.

Constructed of washable, top-quality, 6-ply yarn and heavy duck assembled on a hard maple block, the new mop is available in seven sizes ranging from 16" to 48".

♦ TEN VITAL FEATURES for reliable industrial air compressors are listed in a new specification guide just issued by Brunner Div., Dunham-Bush, Inc., Hartford.

The new brochure, Brunner Catalog #37, reveals details of the new Brunner industrial air compressors in capacities of 25, 30, 40 and 50 H.P., single and

two stage.

A special section is devoted to industrial air compressor design features with detailed listings of cylinders, pistons, crankcase, cylinder heads, crankshaft, bearings, connecting rods, lubrication, oil level gauge, oil strainer, valves, suction unloaders, oil pressure gauge, relief valves, flywheel, Heat-X water-cooled intercooler and muffler filters. There is a rating and data chart





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Evolution in street cleaning equipment is pictured here with a giant airport vacuum cleaner dominating the scene. Produced by Consolidated Diesel Electric Corporation under a major United States Air Force contract, this huge 30½ foot long vacuum unit cleans one million square feet per hour of runway, taxiway and ramp space.

for both single and two stage air compressors.

♦ A NEW cartridge-type fuelpump, designed primarily for use as an integral part of one of its unitized fuel controls, was announced recently by Chandler-Evans division of Pratt & Whitney Company, West Hartford.

Whitney Company, West Hartford. Compact, light in weight (two pounds), and measuring approximately three inches in length by $2\frac{1}{2}$ inches in diameter, this dual element gear pump delivers 1000 pounds of fuel per hour at 650 pounds per square inch pressure, operating at 3600 RPM. The company indicated that pumps of the same design could be produced for any required fuel capacity with corresponding size variations.

♦ WALLACE E. CAMPBELL, first vice president of the Fuller Brush Company, Hartford, was elected chairman of the board of the National Better Business Bureau at a meeting of that organization's board of directors held recently in New York City.

Mr. Campbell has been associated with the Fuller Brush Company since 1916 and is one of the direct selling industry's outstanding national figures. He is secretary of the National Association of Direct Selling Companies. He is also chairman of the board of the Connecticut State Chamber of Com-

merce, is past president of the American Brush Manufacturers Association, serves on several directorates including one of Hartford's prominent banks and the Insurance City Life of Hartford.

Mr. Campbell has been a member of the board of directors of the National Better Business Bureau since 1952, and served as its treasurer during the past year.

♦ THE EASTERN STEEL AND METAL COMPANY of West Haven has been appointed a distributor in the Connecticut and Southern New England areas for the aluminum sheet and strip products of Revere Copper and Brass Incorporated.

The Revere designation marks The Eastern Steel and Metal Company's entry into the non-ferrous field. Established in 1933 by Louis and Samuel Goodwin, who were later joined by their brothers, Paul and Robert, The Eastern Steel and Metal Company has had a steady growth in the modern steel processing and warehousing fields, serving manufacturers throughout the East.

♦ THE FINAL GIANT IGY satellite tracking camera was loaded on an Air Force plane in California recently and flown to Hawaii where it will be installed and operated by the Smithsonian Astrophysical Observatory to photo-



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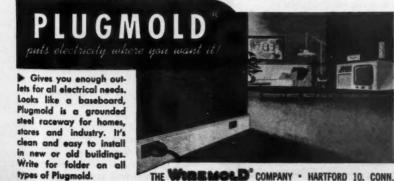
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graph earth satellites. Installation of the camera completes a photographic network of twelve cameras around the world.

The camera's accurate optical system, produced by Perkin-Elmer Corporation, Norwalk is one of the most advanced optical systems ever designed. The twelve cameras are the only instruments in the world capable of extracting from a satellite's motion accurate data which will give new information on the true shape of the earth, upper air density and trans-oceanic distances.

♦ A MAJOR plant expansion involving the addition of 75% more manufacturing space has been undertaken in Bethel by Consolidated Controls Corp., a subsidiary of Consolidated Diesel Electric Corporation, Stamford.

Joseph F. Engelberger, Consolidated Controls president, announced construction already has begun on the 12,000 square foot expansion to the company's Bethel plant. He said the expansion reflects progressive growth in demand for the company's products, which consist in the main of control systems for missiles, aircraft and nuclear power plants.

♦ JOHN F. MORIARTY has been elected a vice president of the Warner Brothers Company, Bridgeport, and director of sales of the company's foundation garment division, it has been announced by John W. Field, president. He will also retain his previous duties as Eastern Division Sales manager.

A graduate of Holy Cross College, Mr. Moriarty joined Warner's in 1939. In 1946 he was made sales office manager and in 1956 was named sales manager of the company's Eastern Division.

♦ SALES of small and large electric appliances by retail dealers, one of the reliable barometers of business conditions, have shown a "silver-lining" side for recent weeks, according to a survey of appliance sales released by The United Illuminating Company, New Haven and Bridgeport.

The "silver lining" is found in sales increases racked up by certain appliances, against the "gray cloud" background of declining sales by other ap-

pliances.

Generally, the local appliance sales picture is this: Total sales, after three consecutive years of new records and near-records, have continued their decline. Sales during the first four months of 1958 are down more than 10 per cent, compared to 1957, which was a "second-best" year in many appliances.

Yet some items, such as electric water heaters, electric blankets, freezers, clothes dryers and portable cooking appliances, have shown increases ranging from one per cent to as much as 22 per cent for the same period.

♦ THE DEVELOPMENT of a new machine for permanent color marking of molded brake blocks has been announced by The Noble & Westbrook Manufacturing Company, East Hartford, designers and builders of production marking machinery and marking tools.

The new machine combines the roll marking and foil paper transfer process to produce a slightly indented permanent mark in color. Variable data, such as part number, part size, manufacturer's trademark are set up in individual type and multiple- character logodies in a roll type holder, which is heated to a temperature of approximately 250 degrees by means of a cartridge type heater, inserted in the fixed spindle of the holder.

Designated at Model 493, the equipment includes a foil paper reel and roll feed index, driven from the machine die slide so that the exact amount of paper required for each impression is automatically fed through the machine after each mark.

The equipment is said to be unusually effective in that all variables associated with the foil paper transfer process, such as temperature, pressure and time can be pre-set according to the foil paper being used and the material being marked. The machine can be tooled for color marking parts of other shapes and materials.

♦ SIKORSKY AIRCRAFT Division of United Aircraft Corporation, Stratford, has announced that its automatic stabilization equipment, which stabilizes the flight of helicopters from the time they rise into the air until they return to the ground, has been certified by the Civil Aeronautics Administration for use in commercial helicopters.

The automatic stabilization equipment is an electronic device which relieves the pilot of much of the physical effort required to fly a helicopter and eliminates the need to make constant adjustments in controlling the ship.

♦ LAWRENCE M. DURYEE, division industrial sales engineer of The Connecticut Light and Power Company's western division at Waterbury, has been appointed division sales engineer. Announcement was made by D. W. Price, division manager.

Mr. Duryee, an engineering graduate of Stanford University, joined CL&P in 1928 as a lighting and industrial engineer at Norwalk.

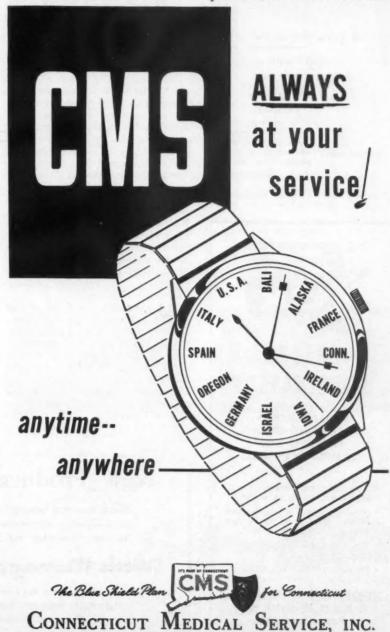
♦ A NEW lathe chuck wrench, announced by PowerGrip, Inc., Wallingford, is said to provide a new solution to an old problem.

Fifteen different sizes of socket chuck wrench are made to fit the various types and sizes of standard lathe chucks now in use, and will be stocked by industrial distributors throughout the country. There are also two sizes of the new L-handle spinner wrenches, made to provide the lathe operator with more leverage, less weight, and faster operation of the chuck, when used with the socket chuck wrench.

♦ A POCKET PRICE BOOK for stainless steel, unusual in size, shape and content, has been published by Chase Brass & Copper Co., Waterbury.

The 4½" by 10" price book consists of a heavy paper folder with an inside pocket. Into the pocket are inserted removable price lists of the most popular items of stainless steel in common forms, finishes, sizes and alloys. On the folder are printed a schedule of quantity surcharges, so that the purchaser may determine the most economical shipments for his needs, and a description of Chase's mill services.

Price lists, for use in the pocket price book, are available for stainless



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♦ THE HUNDREDTH anniversary of I. S. Spencer's Sons, Inc., Guilford, was observed recently by presentation of a citation from MAC to Harry F. Sweitzer, president of the foundry. Guilford's first selectman, Charles D. Bender accepted the citation on behalf of the community from the Association's field representative, John D. Hubbard.

The Spencer foundry manufactures grey iron and non-ferrous castings and machining. It was originally founded by Isaac Stowe Spencer. Mr. Sweitzer joined the company in 1938, became its vice president in 1941 and was named to the presidency in 1945.

♦ A COMPACT new machine which combines the office operations of folding and envelope stuffing of letters, bills and other mailings, was introduced recently at the Office Machines and Equipment Exposition of the National Office Management Association in the Conrad Hilton Hotel, Chicago by Pitney-Bowes, Inc., Stamford.

Designed not for big business and mass mailings, according to the maker, but for the greater number of smaller firms with moderate mailing, the new folder-inserter, as it is known, is being promoted as an important new business-building tool to aid companies in combating the recession through greater use of the mails.

Occupying only 2 by 4 feet of desk or table space, it automatically feeds, folds and inserts correspondence, bulletins, releases, bills and invoices, advertising and other material at speeds up to 4,000 an hour. Two enclosures can be inserted in envelopes by putting the material through the machine twice. It also inserts multiple enclosures "nested."

through the machine Socket Screws are preserved throughout the whole length of the screw.

Arrangements for using the display

♦ CORDOBOND adhesives for metals, plastics, wood, glass, paper, cloth and leather, formerly available on a limited production basis to a very few manufacturers, are now in mass production, according to the Cordo Chemical Corporation, Norwalk.

Bond strength of this war-inspired plastic-type adhesive, called Cordobond is said to approach and frequently exceed the strength of the materials being bonded

♦ F. DONALD DILDINE has been named director of purchasing for Chandler-Evans Div., Pratt & Whitney Co., Inc., West Hartford, it has been announced by Sidney A. Stewart, vice president and manager of the well-known manufacturer of aircraft fuel control systems.

G. Kenneth Metcalfe, who has been associated with Chandler-Evans purchasing activities since 1952, will continue as purchasing agent for the com-

Mr. Dildine was formerly with the aircraft engine division of Ford Motor Company in Chicago where he served as a buyer for the last seven years.

♠ A THREE-DIMENSIONAL display, in grey, red, yellow and black, is offered on loan by The Allen Manufacturing Company, Hartford, manufacturers of Allen Hex-Socket Screws and related products.

The new display is five-feet wide and four and one-half feet high, and is suitable for use in windows, or as a feature at industrial shows. A large hex-socket in the center of the display is illuminated by flashing lights, and a panel at the bottom of the display, which shows actual samples of the entire Allen line of socket screws, is also illuminated.

A lighted area tells the story of Allen's "Pressur-Forming" process, and shows how long fibers of Allen Hex-Socket Screws are preserved throughout the whole length of the screw.

New Products . . . plus

Manufacturers seeking increased sales and strengthened earnings are invited to discuss their diversification, marketing and financial problems with us.

Wirth Management Company

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can be made by Allen distributors through the company or its field representatives.

♦ A NEW UNIVERSAL and special purpose gauge designed to simultaneously verify up to six dimensions as accurately as one ten thousandth of an inch has been introduced by the Machine Products Division of The New Haven Trap Rock Company. The precision inspection instrument was developed because the company could not find a gauge on the market capable of performing the detailed inspection job required by their own control program.

The Division manufactures precision components for the aircraft and guided missile industries, and the gauge is another step in the company's program to expand its Machine Products Division.

The new Johan gauge, named for inventor Joseph Hanisko, features positive three-point control with a single setting being all that is required to check an entire job run. It is used on parts measuring from one-sixteenth to 20 inches, and this single gauge measures outside diameters, inside diameters, concentricity, outer roundness, height and depth.

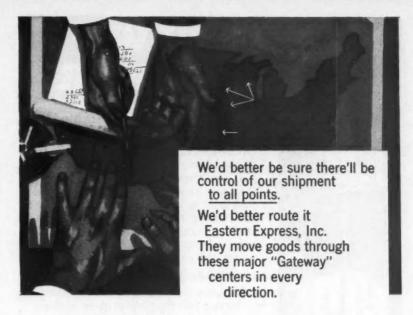
Mr. Hanisko, who engineered the gauge over a period of three years, is assistant superintendent of the Machine Products Division, which he joined in April 1951.

♦ THE APPOINTMENT of Richard G. Wallis, assistant to the president of Robertson Paper Box Company, as a vice president, was announced by Ralph A. Powers, president.

Mr. Wallis has been with the company for the past two years. He was formerly associated with the American Paper Goods Company at Kensington. Before that he served as merchandising manager for Continental Can Company, Newark, N.J.

♦ THE YALE & TOWNE manufacturing Company has sold the business and certain production facilities of its Franklin Park, Ill. powdered metal products plant to American Powdered Metals, Inc. of North Haven, which plans to continue operations of these facilities with Henry S. Shroka in charge as western manager.

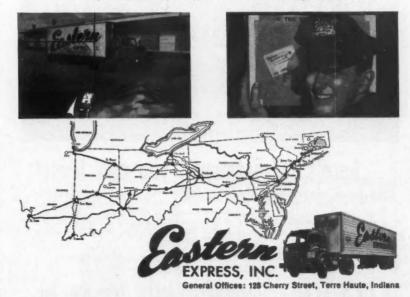
The sale included the good will, inventory, production equipment, trademark and patents at the Franklin Park plant. It did not include Yale & Towne's Addison, Ill. plant and facilities for making ferrite and other magnetic components for the electronics industry.



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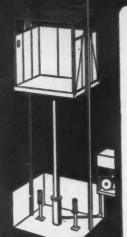
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Commercial Metal Treating, Inc.

98 Island Brook Avenue Bridgeport, Conn. phone Forest 8-2545

♦ VEEDER-ROOT, INCORPO-RATED was honored recently by the Triple Industrial Supply Convention for the company's efforts in promoting the sale of its counting devices through industrial distributors.

The company was selected to receive an award plaque by the Joint Advertising and Awards Committee of the distributors' group. George Logan, sales manager for counting devices, accepted the plaque for the company at the presentation made at the Waldorf-Astoria Hotel in New York.

Veeder-Root began marketing counters through industrial distributors in 1956, and has backed the program with special advertising and sales promotion features. Often called "mill supply houses," these distributors have their own sales staffs and give manufacturers more complete coverage of the market.

♦ KAHN AND COMPANY has recently introduced to users of hydraulic equipment a micronic in-tank filter assembly. This filter assembly is available in three models with rated flow rates of 7.5, 15 and 30 g.p.m.

The use of resin-impregnated cellulose in an accordion-pleated cylindrical configuration exposes the largest surface area possible. This results in a highly effective filtering action of particles 10 microns or larger.

Another design feature is the allstainless steel fabrication of the filter mounting structure. The hydraulic system is thus protected against contamination from the filter assembly itself.

♦ AN ELECTRONIC DEVICE to maintain helicopter engines at constant speeds in flight has been placed in production by the Electronics Department of Hamilton Standard, division of United Aircraft Corporation, it has been announced.

The unit, developed as a joint effort by the Electronics Department and Sikorsky's Dynamics Section, is a trimming-type control. It electronically senses any fluctuation in rotor speed, amplifies the signal and relays it within a split second to a servo mechanism. The latter changes carburetor manifold pressure so that the previously selected engine speed is maintained.

The Electronics Department of Hamilton Standard is located at Broadbrook, and is engaged in the design and development of complete weapons systems and the manufacture of avionic controls

♦ IN A MOVE to expand the responsibility of its divisional executive officers, Pratt & Whitney Company, Inc. has announced that Albert L. Knapp, vice president and manager of the com-

pany's machinery division and Edward J. Shages, vice president and manager of its cutting tool and gage divisions, had been named to head the sales activities of their respective operations.

For a number of years the sales function of these divisions has been vested in a company vice president and general sales manager, a position occupied until his recent death by Alexander S. Keller.

Mr. Knapp joined Pratt & Whitney in 1928 after attending the University of Vermont. He completed the company's apprentice training course and was made a foreman in the machinery division in 1941. He was named superintendent of the division in 1946 and general superintendent in 1953. Two years later he was named vice president and divisional manager and in 1956 was elected to the board of directors.

Mr. Shages also has risen through company ranks, starting his career in 1929 as an apprentice. Later he became a company rate setter and estimator, rising to the position of supervisor of all rate setters. In 1949 he was named production manager of the company's machinery division. Transferring to the cutting tool and gage divisions in 1955 as factory manager, Mr. Shages was named manager of the divisions and a vice president of the company in 1956.

• "DERBY DAY" was celebrated recently at Derby Sealers, Inc., when more than 30 of the company's distributors arrived at the Ansonia plant to tour the assembly plant in Derby and the facilities of both Derby Sealers and Hershey Metal Products Company, manufacturer of the component parts used in Derby Tape dispensers.

The men, representing distributors of Derby Gummed and Pressure Sensitive Tape Dispensers, located throughout the country, attended an informal lunch in the plant cafeteria. Following lunch a business meeting and seminar were held, during which A. P. Krueger, president of Derby Sealers, Inc., and William J. Eilerman, vice president in charge of sales, introduced the company's newly developed line of electric gummed and pressure sensitive tape and label dispensers.

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Included among the new machines is a model operated by photo-electric cell that dispenses tape at a movement of the hand; a model with push-buttons for delivering measured lengths of tape; a machine that delivers labels automatically one at a time, and a new product labeler that automatically applies labels to products of various shapes and sizes as they pass along the production line.

REGINALD R. ZISETTE, director, vice president and general manager of Jessal Plastics, Inc., Kensington, died recently at Grace-New Haven Hospital.

Born in Paterson, N. J., Mr. Zisette was a graduate of Stevens Preparatory School and Yale University. He was a member of St. James Church, Farmington; the Hartford Club, the Farmington Country Club; Phi Gamma Delta fraternity.

He is survived by his wife, his mother, two sons and a daughter.

♦ THE LYCOMING division of the Avco Manufacturing Company, Stratford, has announced that it has completed the last major step in preparing for mass production of the T-53 gas

turbine engine.

Following months of planning and preparation, the engine has passed its 150-hour military qualification test which opens the way for unrestricted use in military aircraft, and also clears the way for work on a \$10 million production order recently announced by the company.

The 150-hour test is the climax of an experimental effort begun by Lycoming seven years ago. It started when the company was determined to explore the possibility of manufacturing a line of small gas turbine engines to parallel the firm's line of small piston engines

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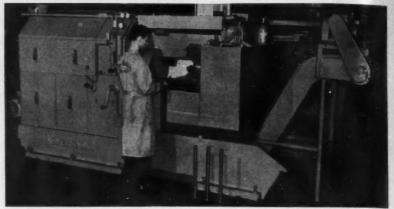
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THE ALPHA MOLYKOTE CORP. 85 NARYARD AVE., STAMFORD, CONN. Fireside 8-3724





The new Multiple Spindle Copying Lathe recently announced by New Britain Machine Company.

produced in the Williamsport, Pa., plant.

♦ E. GILBERT MATHEWS has been named vice president of Federal Paper Board Co. National Folding Box Co., New Haven, is a division of Federal.

As vice president, Mr. Mathews will assume responsibility for one of the country's largest folding carton operations, with eight carton plants located in New Haven, Palmer, Mass.; Versailles, Conn.; Bagota, N.J.; Washington, Pa.; Columbus, Ohio; Marion, Ind.; and Morris, Ill.

A graduate of Duke University, with supplemental studies at Fordham and Yale Universities, Mr. Mathews joined the National Folding Box Co. in 1938.

♦ THE FAFNIR BEARING CO. has been presented with a national award by the Blinded Veterans Association, Inc. as the nation's outstanding employer of the year. The presentation was made by John E. Mattingly, national president of the association.

Representing Fafnir at the presentation was Richard E. Cooper, vice president, Dr. Frederick M. Senf, director of community and employee relations, and Franklin S. Atwater, general works manager.

The award is made annually by the, executive committee of the association from nominees submitted by regional groups in the nation.

♦ THREE Bullard Company executives were named to new posts recently, according to E. P. Bullard, III, president and general manager of the Bridgeport firm.

Eugene V. Grumman, formerly factory manager, has been named chief engineer, a new title in the Bullard organization. Joseph C. Olson, personnel director for the past six years, succeeds Mr. Grumman as factory manager and David H. Carpenter, formerly supervisor of benefits and services, has been assigned to the position of personnel manager.

♦ A NEW CONCEPT in the field of copy-turning has been established with the development by New Britain Machine Company of the Multiple Spindle Copying Lathe. On this four spindle copying lathe the work is chucked between centers and then both the driving spindles and tailstock centers index together through the work positions.

Copy turning is performed by template operated hydraulic copying slides which can be mounted at the three work stations. For additional operations forming arms and/or cross slides can be mounted at the same work starions.

Because all operations are performed with the work mounted between the same set of centers, concentricity of all diameters is maintained.

♦ HENRY HASKELL, president of the Brunswick Worsted Mill of Moosup, was honored at a testimonial recently in observance of the 25th anniversary of the Brunswick firm. Mr. Haskell began operations at the one time American Woolen Mills in Moosup 25 years ago and later started the Carvill Combing Company, a branch of the Brunswick Worsted Co. in an adjacent building.

John Ramsey, head of the Carvill Combing Company, acted as master of ceremonies and introduced many of the executives in attendance. Approximately 160 people attended the testimonial.

♦ ROBERT T. FRISBIE, SR., chairman of the executive committee and former president of the New Britain Machine Co., New Braitain, has announced his retirement.

Mr. Frisbie, who will continue to serve as a member of the company's board of directors, was graduated from Yale University in 1912. He then entered the employ of the New Britain Machine Co. and become an expediter in the purchasing department during World War I. Following the war the company engaged in the development of screw machine products with Mr. Frisbie assuming charge of this business in 1919. Four years later he also took charge of the organization of the wrench division.

He was elected assistant secretary in 1923, a vice president and director in 1929, first vice president in 1930 and president in 1951. In 1954 he was named chairman of the executive committee.

♦ POWR-PAK, INC. and Connecticut Chemical Research Corporation, Bridgeport, contract packagers of aerosol pressurized products, have jointly announced their merger as PowrPak-ConnChem, Inc.

The new company will blend together the best of both organizations, according to Edward F. Heifer, president of the new corporation. A new plant in Bridgeport will house the merged facilities, providing 90,000 square feet on one floor, seven major production lines with a daily capacity in excess of 200,000 units on each shift.

Three manufacturing divisions will operate under one roof, but in complete and separate areas. These divisions will produce aerosols for pharmaceuticals, drugs, cosmetics and toiletries and food products.

♦ LOUIS H. ZARCHEN, president and treasurer of the Hartford Tire Company, Inc. and treasurer of the Central Tool Company, Inc., Hartford, died recently after a short illness.

Mr. Zarchen is survived by his wife, a son and a daughter.

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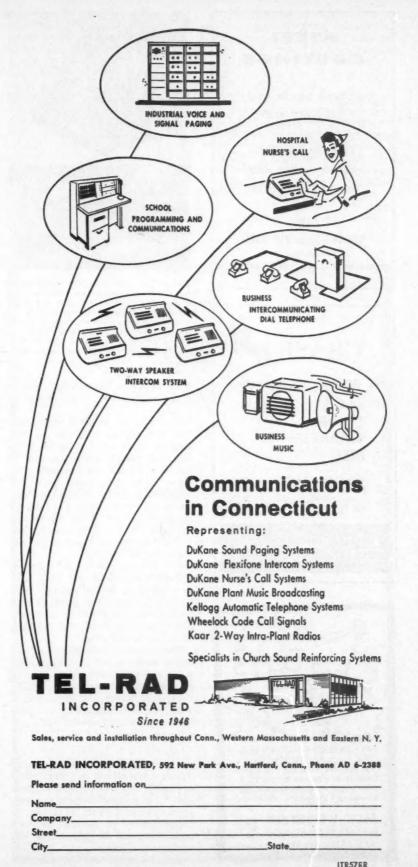
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♦ IT HAS BEEN ANNOUNCED by U. S. Senator William A. Purtell that the Army will consolidate some activities of the Springfield Ordnance District at Boston, and that a reduction in force of approximately 123 employees will take place at Springfield between now and January 1, 1959.

Assistant Secretary of the Army Frank H. Higgins said the Army will follow the senator's recommendation to keep the ordnance district office open at Springfield and that approximately 180 employees will remain there for inspection work, small business affairs and surveys for mobilization planning.

♦ PRATT, READ AND COM-PANY, Ivoryton, virtually a "granddaddy" among New England firms, observed its 160th anniversary recently



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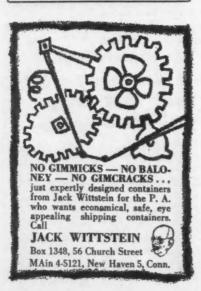


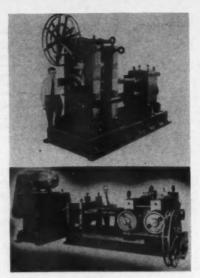
the Nation's Headquarters

for BRASS COPPER STAINLESS-STEEL

> Warehouse and Mill CHASE BRASS & COPPER CO. Waterbury 20, Conn. Tel. PLaza 6-9444







Two mills in one-The Fenn Manufacturing Company, Newington, designers and manufacturers of rolling mills and allied metal forming equipment, has recently delivered this large Convertible Rolling Mill that can be used as a vertical mill for rolling powdered metals or converts to a standard horizontal mill for rolling strip.

with an Open House celebration in which much of the emphasis was on

The youthful outlook-contrasting with the company's age and the lifetime of its principal products, piano keys and actions, which are made to last a generation—was expressed in Open House tours which were well attended by school children. Another expression of the company's young approach is the ages of two top officers, President Peter H. Comstock, 40, and F. Kelso Davis, sales manager and vice president, 42.

The firm was founded in 1798 when a Yankee named Phineas Pratt, with his two sons, began making ivory combs by hand. The company they founded has since grown to be the largest piano supply house in America, and certainly the oldest.

The company's skill in forming and fitting wood has led to diversification which is being emphasized at the present time. Among other things, Pratt, Read has played a part in the development of the helicopter by manufacturing wooden propeller blades and other specialty parts of wood.

 THE THIRD ANNUAL Metal Trades Competition for apprentices having at least 6,000 hours or more than 8,500 hours of training in a program registered with a private or public agency or eligible for such registration, will be held during September and October.

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SALES MANUALS CATALOGS PRODUCT LITERATURE

Southern Connecticut Tool and Die Manufacturers Association, the Manufacturers Association of Connecticut, Inc., the State Department of Education and the U.S. Department of Labor, Bureau of Apprenticeship, the competition will permit all companies to enter their qualified apprentices training as a machinist, toolmaker, die maker, model maker, mold maker, instrument machinist or gage maker, but no company will be permitted to have more than three apprentices included among the twenty-five finalists-or those receiving the highest grades in a six-hour written examination conducted at a centrally located State Technical School.

The written examination will count 30% on the final score and a work performance test conducted by a threeman judging team at the normal work of each apprentice will count 70% in the final score. All finalists will receive awards and special prizes will be given to the top six apprentices at an Award Recognition Dinner, Colonial Inn, New Haven, November 17, Complete details of the competition and nomination forms will be mailed to manufacturers in Connecticut and members of the Tool and Die Association in Western Massachusetts the latter part of August or the first week in September. To defray expenses of the competition, including the cost of prizes, a fee of \$10 will be charged for each apprentice entered in the con-

The purpose of the competition is to promote more efficient training of apprentices, an expansion in the number of companies conducting apprentice programs in the metal trades field and an increase in the number of young men taking apprentice training.

From Beginner to Diemaker in 4000 hours

(Continued from page 11)

Related Training

The related training portion of the apprentice program remains at 600 hours. The apprentice attends classes of four hours each, two days per week at Eli Whitney Technical Training School. Here he is given courses in blueprint and drawing reading, shop mathematics, and mechanical theory as related to tool room equipment. And once again, the all important safety requirements for equipment are emphasized.

Diemaking and repair training was increased from 1000 hours to 1400 hours. Here the apprentice makes die parts, using the various tool room equipment. He must, as a project, com-

plete a specific assigned job. He can, and is expected, to ask questions of the Committee, and only the Committee. He is put as completely on his own for this project as is practicable. The results of his diemaking project, which includes mechanical try-out, the actual set-up for production, and the results of a 4000 hour questionnaire, determines whether or not a Greist Certificate of Completion and a promotion to Class "C" Journeyman will be earned by the apprentice. The journeyman must now complete an additional 2300 hours as a Class "C" Diemaker to be recommended for and receive, his State Apprentice Certificate of Completion. During this time he is merit rated and may be progressed through the wage structure for a Class "C" Journeyman. This gives a total of 6300 hours of training for a State Certificate. Of this 6300 hours, 3700 hours are devoted to the principal goal of the program, making a skilled diemaker.

The Greist Manufacturing Company felt that making an apprentice a journeyman upon completion of 4000 hours offered a very strong incentive for a young man with ability to enter a trade. It is estimated that within 10 years over half of the skilled diemakers will be lost to industry. This will happen not from any major disaster or depression. It will come about from actual attrition, due to such things as



Joseph Libner is . . .

the wild bird's best friend. As General Manager of the Libner Grain Company of Norwalk, Mr. Libner has watched the old family business gradually change character. Farmers, once his prime customers, have been replaced by suburbanites. "And," says Mr. Libner, "these suburbanites feed birds, not cows."

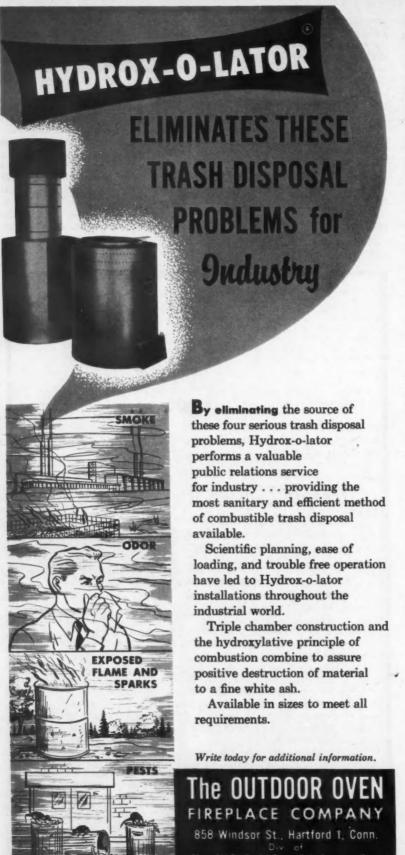
Joseph Libner relies on Woodward to come up with attractive, hardselling package designs for his wild bird food products. What's more, we've followed up our packaging with sound merchandising programs that have helped put Libner bird and dog food in the country's major stores. In our shop right now we're hard at work on a new Libner package . . . a big economy size fellow designed to hold 25 pounds of mixed bird seed. You'll be seeing it in your stores sometime this month.

Incidentally, Mr. Libner would be happy to tell you about our well-rounded advertising abilities.

Van Lear Woodward Associates inc.

ADVERTISING

50 West State Street, Westport, Connecticut



promotions, retirements, and death.*

Screening and Testing

In order to employ the most qualified for this program, preferably between ages 18 to 23, a very careful screening and testing program is used. The process starts with an interview in the Personnel Department. If the interviewer believes the young man has potential, he is referred to the Apprentice Committee secretary for an additional interview. Here more technical questions are asked. If after the second interview the candidate is judged to be a good risk, he is given a series of tests to determine personality traits, general knowledge, mechanical aptitudes, spacial relations, and a test designed to show his ability in mechanical problem solving. The results of the test with the recommendations made by the Industrial Psychologist, retained by the Company, are then thoroughly reviewed by the Apprentice Committee. If the recommendation is satisfactory the applicant will then be interviewed by the Apprentice Committee. After the third interview, the decision to hire or reject will be made jointly by the members of the Committee.

Each man who is selected for apprentice training is very carefully watched by the journeymen who are committee members, and frequent committee meetings are held to discuss the progress of each apprentice. To supplement the committee meetings a written examination is given to the apprentice upon the completion of 1000 hours, 2500 hours and 4000 hours. The questionnaires are used as guides to show what the apprentice has learned and where his knowledge needs to be improved. The committee will discuss questionnaire results and work progress with the apprentice so he will know, at all times, exactly how he is progressing.

Greist management is convinced that this plan is one of the answers to obtaining skilled craftsmen. Like so many other firms (in the not too-distant past) Greist was having a very difficult time hiring diemaker journeymen. Each interviewee seemed to have a specialty in a phase of tool and diemaking and very often this did not satisfy Greist's needs. Many men with long service as tool and diemakers had to be rejected because they would require training as Greist diemakers. Either they, or the Company, could not afford pay acceptable to both during the period of retraining.

The Greist Manufacturing Company is now training men in 4000 hours to become capable Class "C" Diemaker Journeymen, able to earn their "keep" at the going minimum wage.

*Train Diemakers to Match Your Spect. American Machine, October 31, 1957. R. W. Burgess

How Would You Decide?

By Fredrick H. Waterhouse Counsel

IS a general complaint by the union that the company has refused to abide by the requirements of the contract arbitrable?

Here's What Happened.

The union filed a list of complaints, seven in number, stating the company refused to permit union stewards or committeemen to investigate grievances, refused to discuss grievances, refused to accept written grievances, refused to release stewards or make arrangements for relief of stewards and committeemen to discuss grievances. The company claimed such charges were vague and indefinite and must be supported by citations of specific instances before the company could intelligently discuss them. The charges listed no individual employees or departments or stewards whom it claimed were discriminated against. In short, the union said the company wasn't living up to the agreement, but wouldn't give the company any specific incidents which it could investigate or remedy. The union just wanted to complain generally and have what it defined as a policy meeting to air its feelings. The company refused to entertain such a broad and indefinite charge and felt it was entitled to know more specifically just what incidents were complained against. The union, on the other hand, when requested by the company for such information, merely replied it wished the grievance to go to the next step until it finally reached arbitration. Such a claim and the absence of any specific incident deprived the alleged grievance of arbitrability said the company.

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Can the union require the company to discuss subjects it claims are grievances when no specific incidents are mentioned?

The arbitration board ruled that, to intelligently evaluate the charges of the union the company had a right to more specific information. It pointed out that the charges filed by the union listed no individual employees, no departments and no union stewards who had been discriminated against. The grievance procedure is set up to resolve claimed violations of rights. A condition precedent to the assumption of jurisdiction by arbitrators, and the granting of relief by them, is the ob-

servance of the provisions of the grievance procedure. Since the company from the beginning has agreed to fulfill its obligations under the agreement and make every effort to settle any grievance where the union cites specific violations of the agreement, and since the union consistently neglects and refuses to inform the company of any specific violation, the board finds no authority under the agreement to arbitrate the grievances as submitted by the union.

Does a steward's top seniority apply to prevent his being transferred from the shift he represents?

Here's what happened.

In a particular department where there is a steward for the day shift and one for the night shift, layoffs were taking place. When the steward on the day shift was reached in the order of his "natural" seniority, rather than lay him off he was transferred to the night shift. The contract provided that transfers from the day shift to the night shift would be made by seniority. It also had the customary provision for top seniority for stewards in the event of layoff for an indefinite period. The union claimed that since layoffs were being made which resulted in the necessity for transferring employees from the day shift to the night shift on a seniority basis, the steward's top seniority applied in such transfers rather than his "natural" seniority. The company claimed that top seniority of stewards applied only to layoffs and there was a separate clause governing transfers to the night shift and this clause did not mention top seniority for stewards. A transfer is not a layoff, said the company, and the stewards top seniority does not come in to play until he is reached on his "natural" seniority for layoff. A previous arbitration decision regarding the transfer of a steward from the day shift to the night shift was mentioned by the company, but the union countered with the claim that in the former case there were no layoffs reducing the work force and thus requiring transfers to the night shift whereas here the layoffs were directly responsible for the trans-

Does the fact that layoffs made it necessary to transfer some employees from the day shift to the



night shift give the steward top seniority to avoid such a transfer?

The arbitrator ruled that the provision granting top seniority to stewards applied only to protection against layoff. He reasoned that if top seniority had been intended to apply to transfers as well as layoff it should have been specifically so stated in the contract. Layoffs and transfers are dealt with separately and if top seniority was to apply to transfers there should be some clear indication of that intent. Furthermore, the union did propose such a change in the latest negotiations and the proposal was rejected by the company. All these circumstances led the arbitrator to the conclusion that steward's top seniority does not apply to transfers from one shift to another.

Is failure to pass a government welding certification test proper cause for demotion to lower graded welding job?

Here's what happened.

About five years ago the company started doing work for the U. S. Government involving Heliarc welding. As this was a new type of work and required periodic government testing and certification of the individual welders, the company sent the union a letter agreeing that employees "engaged in learning or otherwise performing Heliarc Welding will not be required to accept any reduction in their rates." The employee in question was duly certified after passing the test and worked at Heliarc Welding. Later he failed to pass the Class A recertification test given by the Gov-ernment and was thereupon demoted to a lower classification of welder with a reduction in hourly rate. The union claimed his rate could not be lowered under the terms of the letter originally given to the union by the company. The company claimed the letter was to cover a transition period when they were just learning and breaking into this new type of work. It also had sent the union a letter shortly before the grievant failed recertification to the effect that the original policy of no rate reduction was now withdrawn and employees must maintain their certified status to continue receiving the "Class A" rate. At the next testing period the grievant again passed the test and was recertified, but the union claimed he should have received the "Class A" rate during the six months he was in the lower classification.

Could the employee be demoted under these circumstances and what wage rate was he entitled to get while uncertified?

The arbitrator ruled that the failure to pass the Class A recertification was proper cause for demotion to a lower welder classification, but in view of the original letter to the union assuring no reduction in wages, the demotion affected job duties only and not rate of pay. The company, said the arbitrator. could not unilaterally amend the agreement it had originally made that, in return for the uncertainty in this new project including the testing program, the welders would not be required to accept any reduction in their rate.

The Employee Asks What's in it For Me?

(Continued from page 14)

tion plan; features in the employee newspaper, Acme Steel News.

In other words, available tools of communication were viewed as part of an integrated program, designed 1) to make quality-consciousness an instinctive part of the employee's attitude toward his job, and 2) to show the employee how, by careless working procedures, he as an individual could hurt product quality and, hence, affect the security of his own job.

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PHONE

It's important to note that Acme Steel did not discontinue the program at the first indication it was catching on, as so often happens. The quality program is today well into its third year. The first year's activities concentrated not on glib slogans but, rather, on specific examples of how attention to quality could mean money in employees' pockets. The second year's program went into how product quality could be impaired by careless use of equipment, abuse of machinery or the skipping of specific production steps in the interest of getting the job done quicker. Program activities now underway are showing specifically why customers may be dissatisfied with products they receive. And customer complaints are related through communications to specific plant practices that employees can do something about.

There appear to be several important lessons that industrial communicators can take from Acme Steel's experience:

- Basic attitudes are not changed quickly or easily. Repetition of the same theme is necessary—exploring fresh and human angles, each of which serves perhaps to illuminate only one small corner of a complicated subject. In this respect, there's a good deal to be learned from members of the advertising profession.
- You can't assume the cause is successful because immediate improvement is noticed. An immediate improvement may reflect not so much a permanent, sincere change in attitude as a temporary reaction to the novelty of your message.

It is not difficult to visualize a communications program similar to Acme Steel's, utilizing the employee publication as well as other communications devices, to tell employees about a multitude of other plant problems in plain plant talk.

The relative position of industrial communications in a company's business operations today boils down to this: If the company "spends" its communications space and time wisely, dollar-results can be achieved. On the other hand, if it chooses to devote the bulk of communications content to entertainment, plant gossip, or business information that no one's bothered to translate into simple, understandable language, then the effort to communicate is probably wasted. Communications should be considered an investment, and any company sponsoring a communications program of even the most limited scope would be well advised to decide what it expects in return.

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AAAAAA

The compositors at New England Typographic Service in Bloomfield can tell the differences at a glance. It's part of the job . . . a job being done under an industrial lighting system which is planned for the specific seeing tasks.

Anywhere in the shop a man sees his work clearly and accurately. He moves from one location to another without having to pause to adjust his eyes to a difference in light. Such pauses waste time and may be hazardous. High levels of light carry illumination all the way to the floor. Because of the nature of the work, some shadowing is necessary in order to define shapes, relief and contours of letters. Those shadows are soft, diffuse and transparent.

Supplementary lighting is used at each machine and in areas where greatest attention to detail is demanded. The industrial power representative from your electric utility can help you with your lighting problems. He can help you to profit from the four benefits of good lighting . . . increased efficiency, reduced eye-strain or eye-fatigue, visual comfort and improved morale.

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THE HOUSATONIC PUBLIC SERVICE CO.
THE UNITED ILLUMINATING CO.

Public Relations

By A. Carl Messinger
Public Relations Director

♦ THE American Revolution, 1776, may be a bit nearer to New Englanders than to other Americans. But it is the revolution of 1932 that brought public relations most vividly into the consciousness of industry.

The trouble was, as John W. Hill writes in "Corporate Public Relations," "that many great leaders of industry and finance—the empire builders of America . . . regarded their companies as their own private play things. Too many appear to have been blissfully unaware of the gathering storms. Successful realists in so many ways, they failed in one respect: to remember that the final reality is always other people. By this oversight they helped to bring on the furies loosed against business in the great depression, backed by the full weight of public opinion."

During this American revolution, John Hill further points out, management lost its commanding leadership: "Men who lived by the political vote would now decide and determine, whether directly or indirectly, what was to be considered economically useful and rewarding and good, and what it was worth. . . .

"This newly assumed power of society and its delegation to political representation was just the beginning. By use of tax formulae, the political power—always in behalf of society—could now assign a sliding scale of values to a given dollar, depending on how a corporation used it."

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Are revolutions controlled by those who initiate them? Sometimes—but in this instance another force progressed rapidly. The politicians found it expedient to let organized labor build a machine of great strength. Today, as Congressman Gwinn of New York points out, 176 members of the House of Representatives are at least partially controlled by their heavy indebtedness to union organizations.

In the words of David Lawrence, "There is no political organization to-day comparable to that of the labor unions. Not only do they spend funds collected directly from the workers at the factories and actually pay expenses for electioneering which was classified as 'educational' in a Detroit case prosecuted by the Federal government, but they have a vast number of 'volunteers' who conduct the solicitation campaigns and bring workers to the polls."

From 1932 to the present, however, industry has become imbued with a new philosophy of public service. Industry spokesmen have become public relations conscious. As elements of the public, such as employees, suppliers, shareowners, customers and plant community, were treated with more consideration, public regard for industry has gradually risen.

Samuel Lubell, a public opinion analyst noted for accuracy, credits "the spectacular expansion of the middle class" to a growing conservatism in the nation. He says also, "Voters are consciously changing over to favor the 'party that's good for business'". Simultaneously, more wide-spread information is having an impact. In Gary, Indiana, a town in recession distress according to the statistics, a 22 year old man at the steel mill says "in the long run we've got to fight inflation. I discovered it with my war bonds, which weren't worth what I paid for them." A few decades ago, how many steel workers would have thought of inflation as a force in their personal lives?

For a long time industry and business shied away from public relations as a tool whose productivity could be measured in specific areas. The maxim "do good and let others know" seems to have summed up the public relations effort. Perhaps this is the way it should have been for that period, but

the indications now are that management is being forced to abandon the defensive posture.

With the 1958 recession, public relations can move into a new era. Top management, bedeviled by cost, personnel and selling problems, is now in a mood receptive to new approaches. Public relations—rightly used—can solve these problems.

Cost reduction, for example, is being successfully accomplished by enlisting employees in a cooperative effort.

The sales department is buttressed by productive publicity, dealer education and institutional advertising.

Union and tax demands that steadily erode profits and fire the flames of inflation are being met by "cards on the table" facts that are beyond dispute: productivity and its relationship to wages and prices; the long-term effect of taxes on jobs and payrolls; distribution of company income; the market place competition between companies.

General Electric is a leader in the field. But in many company publications you see slowly emerging economic education directed to the rank and file employees. At a recent meeting of public relations directors of state manufacturers associations, the subject of most interest was methods of activating management political participation and getting across economic facts to production workers with or without union cooperation.

Will it be necessary to build an industry COPE to furnish campaign workers material and money for state and federal political races? Perhaps, "Yes," in some cases; perhaps, "No," in others. Within both of the major political parties, it is practical to form nuclei of well-informed management representatives whose work from the precinct level up can have a profound

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120 Huyshope Ave. Hartford Conn. Tel: CHapel 6-8546 influence. Production and white collar workers themselves, with increased property, savings accounts and pension funds invested in business and industry, are showing themselves to be profoundly receptive to economic information.

This is an arena of combat where the public relations man of skill, integrity and imagination can gain new respect.

Blue Ribbon Boxes By Warner Brothers

(Continued from page 8)

turn out up to 60,000 boxes an hour. A wide variety of paper stock is employed in the manufacture of these folding boxes, such as high gloss finishes, foil lined board as well as the more usual variety. All varieties of top and bottom closures are possible, engineered to comply with the requirements of the customer's filling machines.

Then, a full complement of extras are available—automatic machines for making the transparent acetate boxes or covers which display the contents inside while protecting them from soiling, cellophane windowing and the like. Of the hundreds of box manufacturers in the country few have such a variety of processes under one roof.

Offset Facilities Added

The newest addition to the company's facilities is its offset department. A Miehle printing press, capable of running 6,000 sheets an hour, was installed last year and supplements the letterpress department in packages where a high degree of reality in pictorial representation is required. Of particular application to food packages, offset printing reproduces color photographs so faithfully that the senses of smell and taste are stimulated from the sight.

Customer Service Program

Since box making equipment is fairly standard and available to all companies Warner's wanted something distinctive to set it apart from all others, So it has developed a unique program for service to customers.

Salesmen are carefully selected and are required to spend an extensive training period in the plant. They go through each operation in the Set-Up Department, the Folding Box department and the sample room and art department. Then they learn estimating. By the time they are ready to talk to a customer, they know precisely the possibilities and limitations of any suggested design. Also, they have become familiar with various loading machines which the customers may have in their plants, so they can tie

together the company's facilities with the customer's needs. Training is continued in service by sales clinics held periodically for all active salesmen.

Next, a package design service gives the customer the benefit of the latest display techniques. In the citation the National Paper Box Manufacturers Association gave on the DeJur Amsco box, they commented on the "new approach to packaging artwork in which bold colors create a billboard effect with purple, blue and black lettering on a white background." With literally thousands of packages vying for the consumer's attention, package design becomes a real selling tool in our increasingly self-service economy.

Many companies prefer to use their own package designers rather than avail themselves of the designing service offered by Warner's. The company is glad to work with anyone to produce the best possible result for the customer.

Supplementing the work of the designing art is a large and skillful sampling department which provides concrete examples of proposed boxes to the customer. Most of the members of this department have come up from the plant so have practical experience in production methods and can plan for the most economical layout of stock.

When a customer plans a major change in the design of all his containers, the team of sales, design and production goes into high gear. While Warner's is big enough to produce a large quantity of either folding or set up boxes quickly, it is small enough to allow personal contact between management and the customer. Top management in sales, and production meet with the designer and salesman to go over the presentation and then, as a team, present the proposal to the customer. At such a level, all questions can be answered authoritatively and promptly. Just as an added plus, the presentation usually contains suggested designs for advertising and sales literature, billboards for trucks and the like, to increase the public's awareness of product identification.

Customers Nationally Known

Warner's, as befits a company with a 70 year manufacturing history, has many long time customers besides those mentioned previously. Among the better known are The Remington Arms Co. of Bridgeport, well known manufacturers of sporting arms and ammunition, the Buxton Company, who produce leather goods, Penick & Ford, the makers of My-T-Fine desserts, John H. Breck, hair preparations of Springfield, Mass., Clairol of Stamford, whose quarter century of growth was reported

in the May issue of Connecticut Industry and Bridgeport's Remington Rand shavers.

Production Facilities

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Machinery, equipment and buildings (a total of 190,000 sq. ft. of manufacturing space, of which a 90,000 sq. ft. brick and concrete building completed 10 years ago houses the folding box department) constitute an investment of \$15,000 per employee. However, since the most important factor in all plans for future development of an organization is people, Warner's has an informal apprentice training program in the production depart-ments. Starting as floor men, capable young men work up through various stages of pressmen to positions of responsibility and skill. Seasoning the younger group are a large number of long service employees, 30 per cent with over 15 years employment, whose skill and stability contribute to the standard of quality which is the plus value in Warnercraft boxes.

Management, too, is the combination of youth and age required for a progressive organization. Officers include: Bradford G. Warner, general manager; Cameron Clark, Jr., assistant general manager; Frank Marchese, sales manager and John Van Ort, production

manager.

Thus an old company in a highly competitive field has shown a sound record of progress through a new approach. Instead of selling boxes, Warner's joins an imaginative design department, a sample making group of tremendous experience and ability and an alert and forward-looking production team to a management that works in close contact with each—all with the objective of helping the customer develop a constructive packaging program.

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Old Dog-New Tricks

(Continued from page 9)

company in Knoxville, Tenn., which manufactures plastic goods as well as buttons.

In addition to making metal buttons for use on heavy duty work clothing, the Waterbury factory makes machines which "tack" the button to the garment. These machines are leased to garment manufacturers. Officials of the company have recognized that the demand for heavy duty work clothing and such buttons is gradually decreasing and for this reason they had been looking for diversified products for many years.

They met with only minor success until 1957 when they located MAGNE-LINE through the Product Development Corporation of Boston, a company which finds and evaluates new

products for its clients.

"We were immediately interested in MAGNELINE," says Mr. Hart. "Every time we discussed it, we could think of new uses. We knew that we wanted to diversify into the electronic field but we didn't want to be limited to the ups and downs of military contracting. MAGNELINE was ideal because it had wide commercial, as well as military, applications."

Although Mr. Hart and his associates find their entrance into electronics exciting, they emphasize that they are not giving up the button business. They intend to continue at their present production rate for heavy duty work clothing and to bring out new products for other parts of the garment industry.

MAGNELINE is being manufactured at the Waterbury plant but is a distinctly separate operation, with its own research and production staff plus its own distribution organization.

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Worker's Total Environment Is Safety Engineer's Last

• A WORKER'S mother-in-law may be as much a cause of industrial accidents as an unsafe machine, William H. Seymour, senior vice president of Liberty Mutual Insurance Company, told the annual conference of the Connecticut Safety Society held in Bridgeport recently. On the other hand, Mr. Seymour said, an impossible boss or an unpleasant job may be the source of friction at home.

Mr. Seymour used these examples to show the close relationship between an individual's personal and working environment. Stresses and anxieties are not isolated experiences, he said, but continue from one sphere of activity to another. He said that the field of the whole man, as distinct from the "working man," or the "family man" was the last frontier left in safety work. He urged that an intensive and continuing study of it be made by every safety engineer.

Mr. Seymour said that industry would have to develop new techniques if it hoped to reach employees in their off-the-job activities. He warned at the same time that any attempt to monitor their private lives would be construed as paternalism or worse, and hence cause more problems than it

would solve.

He pointed out that when Liberty Mutual's in-plant medical programs were first offered to employees many years ago, his company learned that the most effective way to reach an individual was not through mandatory programs, but rather by making readily available the facilities that can take care of his needs. These facilities, once comparatively simple, now run all the way from lending money with which an employee can pay his rent to providing counsel to salvage a collapsing marriage.

In addition to this, Mr. Seymour said that industry should make more extensive use of pre-employment examinations to determine the physical characteristics of the applicant in order to place him where he can work in the safest and most effective manner. He stressed the necessity of following up these examinations, not only to make sure that the employee is properly placed, but that he is using his tools properly.

As director of his company's loss prevention policies and head of its industrial research department, Mr. Seymour has been concerned with the cause and cure of industrial accidents since 1921. Liberty Mutual is the nation's largest writer of workmen's compensation insurance, providing coverage for a large proportion of U.S. industrial employees.

Propane Popular Motor Fuel

· Propane as a motor fuel was introduced into the sales program of the Suburban Propane Gas Corporation, Whippany, N. J. at its 10th annual managers meeting at the Hotel Commodore. The first such installation has been made at a truck stop on the Boston Post Road in Milford, where truck drivers refuel their motors, refrigeration and/or cargo heaters.

In announcing this new Suburban service Mr. Anton, president, said that during the short space of three years propane as a motor fuel for industrial trucks has become widely accepted. Its many advantages, the greatest of which is low maintenance cost, are fast making this product desirable for larger automotive fleets.

Mr. Anton said that the installation in Connecticut will be followed by many other motor fuel dispensing units on the highways within Suburban Propane's operating area which extends along the East Coast from Maine to Florida.

Anderson-Nichols Forms Materials Handling Section

. E. Ross Anderson, senior partner, Anderson-Nichols & Company, consulting engineers, has recently announced the formation of the Materials Handling Section. Leonard J. Edel has been named manager of the section, which is located in the company's Boston offices. The organizing of this section is said to be a further extension of the company's policy to provide "a coordinated technical service to management."

The company, established in 1922. now embraces the architectural & engineering, management, industrial, machine design, research & development and technical publications sections, making available a unique reservoir of engineering knowledge and experience from which can be drawn the particular skills required for the solution of any kind of engineering assignment.

Mr. Anderson stated that the ma-(Continued on page 56)

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- LONGER TOOL LIFE aluminum lengthens tool life; saves machining costs and down-time.
- APPEARANCE—aluminum requires less finishing; its clean lustre adds to the saleability of a product.
- ALUMINUM IS ALWAYS AVAILABLE OVERNIGHT FROM FRASSE.

Perhaps aluminum can be your happy ending too. If you have a cost problem, why not profit from the experience of Frasse engineers? There's no obligation—simply write or call your nearest Frasse office. You may be glad you did.

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Accounting Hints

Contributed by
The Hartford Chapter National Association of Accountants

Company Cars—Own Or Lease?

By JOHN R. SEAGREN, C.P.A.

♦ MANAGEMENT today is constantly under pressure to cut cost. They are deluged with facts and figures regarding everything they use, from the steel that goes into their product to the office machines that recapitulate the results of their operations. Accountants are frequently called upon to assist in the determination of what course of action a concern should take in a given situation to effect the desired saving.

One problem that is often posed to accountants is whether it would be better to lease automobiles for salesmen's and officer's use or to own them outright. It is not within the province of an article such as this to attempt to formulate any definite answer but merely an attempt to enumerate the points that should be considered.

When a company decides to investigate the possibilities of leasing an automobile, one of the first questions that comes to mind is "how much will it cost per month?". This question cannot be answered with one word. The leasing company must know how many cars are desired, the average mileage per car per year, the class of vehicle desired, etc. Naturally, the answer to each question has a bearing on the cost of the lease.

Generally, in the Hartford, Connecticut, area, the basic cost per month of leasing a low priced auto such as a Ford or Chevrolet is \$110.00 per month. For this monthly charge the lessee will receive a new eight cylinder automobile with automatic transmission, radio and heater. Autos equipped with standard transmission and without a radio lease for \$100.00 per month. The prices mentioned are not standard and will vary slightly from company to company. The term of the lease is usually a minimum of twelve months and many firms will not lease for less than an eighteen-month period. Any number of cars can be leased and there are a number of local firms to choose from, as well as many national firms operating in the area. It should be noted that the monthly charge is completely deductible for Federal Income tax purposes, unless, of course, the car is used partially for personal use.

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The basic monthly charge is usually the only cost to the lessee except for gasoline used. Many leasing firms have now instituted a plan whereby the lessee will share the profit or loss upon the disposition of the vehicles leased, at the termination of the lease. Under this plan, in addition to the monthly charge, at the termination of the lease, the cars that are used are sold and any profit or loss to the leasing company (lessor) is passed on to the lessee.

Each unit may be driven up to 25,000 miles without any additional charge. If one drives more than the maximum, it will cost an additional two cents per mile. The lessee is allowed to pool the mileage on all the vehicles leased. For example, if four units are leased, the lessee would be

allowed to drive a total of 100,000 miles without any additional cost even though the actual mileage on one of the units exceeded 25,000 miles. If at least twenty units are leased, there is no limitation on the mileage.

All maintenance and repairs, including periodic lubrications, are performed by the leasing company at no cost to the lessee. Complete insurance coverage is provided which generally includes liability coverage for bodily injury of \$250,000 for each person, with a maximum of \$500,000 for each

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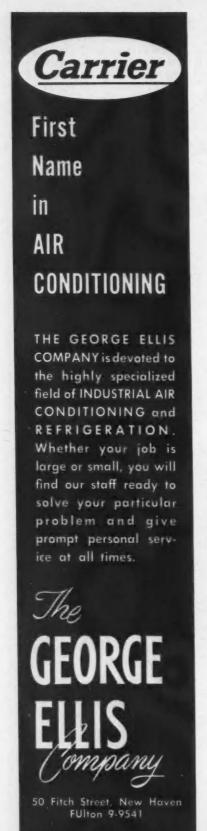
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occurrence, as well as coverage for property damage, collision insurance (with a fifty dollar deductible clause), and comprehensive coverage.

All property taxes and registration fees are paid for by the leasing company due to the fact that they retain title to the automobiles.

One of the most attractive features of leasing is that at the end of the lease, either twelve or eighteen months, the lessee will receive new cars without additional cost if he desires to renew the leasing contracts.

Most executives are probably more familiar with figures representing the cost of owning a fleet of automobiles than those related to leasing. The most important cost is the initial outlay of cash necessary to purchase the units. If the company is not in a good financial position, it will be necessary for them to borrow funds to purchase their autos, thereby restricting their working capital and borrowing power, as well as costing them more money to own the vehicles.

to own the vehicles. Having purchased a fleet of autos, the cost must be amortized over the expected useful life of the autos. This periodic provision for wear and tear is known as depreciation and is deductible for Federal Income tax purposes. For a corporation the Federal Income tax rates range from a minimum of thirty percent to a maximum of fifty-two percent. Any profit on the outright sale of the vehicles at the time of disposition is taxable at capital gain rates of only twenty-five percent. Any loss on the sale is deductible in full at ordinary rates. Therefore, it can be seen that a corporation could write the cost of the fleet off at the maximum fifty-two percent rate and pay a tax on the gain on the sale at the capital gain rate of only twenty-five percent. However, the taxpayer may be required to prove that the life used was reasonable. If the Internal Revenue Service determines that the write-off was too rapid, the corporation will be assessed additional taxes for the years involved, thereby reducing the benefits of the Capital Gain. It should also be noted that the above provision applies only to the sale of a vehicle. If it is traded for a new vehicle, any gain or loss is not recognized for income tax purposes in the year of trade but is accounted for by adjusting the

The operating expenses incident to maintaining a fleet of autos would include gas and oil, insurance, property taxes, registrations, maintenance costs, as well as repairs and replacement of equipment, such as tires and batteries.

cost of the new vehicle.

The prior paragraphs have considered some of the basic items that should be evaluated when deciding

whether to purchase or lease your automobiles. The following hypothetical example serves to illustrate the method that could be employed when making your survey:

Corporation "A" has four salesmen who are presently driving company owned vehicles an average of 25,000 miles per year. The company feels that a Ford Custom 300 sedan with automatic transmission and a radio and heater are ideally suited for its needs. The estimated cost of leasing such a vehicle would be as follows:

Four units @ \$110.00 per month for twelve months \$5,280.00 Gasoline (total mileage

100,000; average miles per gallon, 15; average cost per gallon, 30¢)

1,888.90

Total estimated cost of leas-

ing fleet for one year \$7,168.90

The estimated cost of owning the same four units would be:

Depreciation-Cost of four vehicles (approx.) \$9,200.00; life of vehicle, 3 years; depreciation per 3,066.67 Gasoline (same as for leased 1,888.90 units) Oil and lubrications 242.75 Property taxes 250.00 Registrations 24.00 Insurance 450.00 Miscellaneous repairs, tuneups, etc. Estimated 500.00 Total estimated cost of owning fleet for one year \$6,422.32

In the preceding example, using hypothetical figures, it would appear that it would be more economical to own the fleet than to lease it. It is at this point that the decision must rest with management. Knowing the expected costs of both methods and the advantages and disadvantages of both, it is their responsibility to decide whether or not it is worth the additional cost to lease. If the company has sufficient cash to purchase the fleet, then leasing may not seem advantageous. On the other hand, if it is hard pressed for cash, leasing may be the answer. The pros and cons of each method must be considered objectively and the solution ironed out within the particular company to suit the needs of that company.

Any company that is considering leasing should consult several firms in the area and determine exactly what it would cost in their particular situation to lease their fleet, then enumerate the costs incident to owning the same calibre of fleet and, with the aid of such information, decide for themselves which course to follow.

Business Tips

By Ruth B. Filip, Associate Professor School of Business Administration, University of Connecticut

A Do-It-Yourself Check On Your Office Efficiency

♦ WE are all very much aware that a static situation is a rarity, if, indeed, one ever exists at all. Rather, change is the rule—change for better or worse. Office routines are not subject to any exemption, and if there are no periodic checks on your efficiency, the inevitable change could be taking place in the wrong direction.

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This possibility can be avoided by bringing the current do-it-yourself vogue into the office. The following suggestions describe a plan for a self-administered check-up. Although only this area can be touched on here, it is obvious that increased productivity will result only if time saved is utilized to better advantage in the future.

The idea is to make a record of your activities while you are performing them, and the plan is applicable to all sorts of office desk work including that of the clerk or the stenographer as well as the various ranks of executives. Although, ideally, all of the people whose work must intermesh should cooperate in the study, a great deal can be gained even though only one soul with a zeal for self-analysis works on the program.

Two preliminary steps are necessary. One of them requires that you carefully select for study a week during which your activities are reasonably typical. The second is purely clerical in nature. Rule off several sheets of paper so that there is a block (11/4" by 2" is adequate) for each ten-minute interval of each hour of the week. The activities of half a day can easily be recorded on an 81/2" by 11" sheet of

With the blank forms prepared, you are then ready one bright Monday morning to collect your data. You simply (1) place the form on your desk in a prominent position as a reminder, (2) go about your usual duties, and in addition, (3) take a few seconds every ten minutes to write a few words describing the chief activities of the interval. Abbreviations and one-word descriptions will be more effective than details. If you work on the weekly report for half an hour beginning at 9:10, you'll write "wkly rprt" in the 9:10-9:20 section, followed by ditto marks in the next two blocks. And if you are interrupted, by the phone for example, you'll simply add this in the appropriate section along with the ditto marks.

During the period selected for the study, make your notations as completely and conscientiously as possible, but beyond this, give the procedure no thinking time. That will come later when you have completed the record for the week. Incidentally, there will still be much to be learned from your record even if it is not quite complete.

When the week of recording activities is over, what are some of the areas which may be searched to discover possible losses of time? For one thing, time-consuming interruptions to the flow of work may show up. When two or more workers are assigned different sections of a given job, one may be held back because another has not completed his part. This may happen between workers of equal rank or on the vertical scale of the office hierarchy. For example, it may be shown that an executive is delayed unnecessarily because data on

which he must base his decisions are late in reaching him. Then, too, the plan—or lack of one—for handling correspondence is a frequent offender. At least, the time study chart will show clearly the peak hours for telephone calls and personal interviews. Such periods should be avoided when setting a time for dictation. Obviously that is particularly important when dictation is given to a secretary rather than to a dictating machine, since in the former instance, one interruption stops the work of two people.

A survey may also reveal the sad fact that some duties are being duplicated. This is particularly true of offices which are experiencing growing pains. I know of one office, for instance, in which three people, working within fifty feet of each other, are keeping the same set of records. Further, should you pursue the analysis into the purposes of your activities, the conclusion may be reached that some duties are

not necessary at all.

While some tasks are either unessential or repeated unnecessarily, the study may show that certain jobs, which according to the dictates of reason should be performed daily, are being performed spasmodically or not at all. An obvious instance is the care of

(Continued on page 56)

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CONNECTICUT

EDITOR'S NOTE: This department, giving a partial list of peace-time products manufactured in Connecticut, seeks to facilitate contacts between prospective purchasers in domestic or foreign markets and producers. It includes only those listings purchased by Connecticut manufacturers. Interested buyers may secure further information by writing this department. Listing rates (12-time insertions only): \$6.00 for single listing. When several listings are ordered for insertion at the same time following multiple rates apply: \$10 for two and \$2.00 each beginning with the third.

Blades
Capewell Manufacturing Company Metal Saw
Division (hack saw and band saw) Hartford

Blocks
Howard Company (cupola fire clay) New Haven

Blower Fans

Colonial Blower Company Spencer Turbine Co The

Accounting Forms Baker-Goodyear Co The Branford	Aluminum Castings Eastern Malleable Iron Company The	Bakelite Moldings Watertown Mfg Co The Watertown
Accounting Machines Underwood Corporation Bridgeport	Newton-New Haven Co 688 Third Avenue West Haven	Abbott Ball Co The (steel bearing and burnish-
Underwood Corporation Bridgeport	Aluminum Die Castings Mt Vernon Die Casting Corporation Stamford Stewart Die Casting Div. Stewart-Warner Corp. Bridgeport	ing) Hartford Hartford Steel Ball Co The (steel bearing and burnishing, brass, bronze, monel, stainless aluminum) Hartford Kilian Steel Ball Corp The Hartford
Adhesives Polymer Industries Inc Raybestos Division Raybestos-Manhattan Inc Bridgeport	Aluminum Extrusions Bridgeport Brass Company Bridgeport Aluminum Forgings	Kilian Steel Ball Corp The Ploneer Steel Ball Company Inc bearings, burnishing, graining; also brass, bronze and stainless) Superior Steel Ball Co Inc (steel bearings &
Advertising Mats Lockwood Sons Inc Wm H Hartford	Bridgeport Brass Company Bridgeport Consolidated Industries Inc West Cheshire Scovill Manufacturing Company Waterbury 91	burnishing material) New Britain Banbury Mixers Farrel-Birmingham Company Inc Ansonia
Advertising Plates Lockwood Sons Inc Wm H Hartford	Aluminum Ingots Lapides Metals Corp New Haven	Abbott Ball Co The (burnishing and tumbling)
Advertising Specialties H C Cook Co The 32 Beaver St Ansonia	Aluminum Sand Castings Bridgeport Deoxidized Bronze Corp Bridgeport	Esbee Barrel Finishing Corp (burnishing byram Hartford-Steel Ball Co The (tumbling) Hartford
Bridgeport Brass Company Bridgeport	Scovill Manufacturing Company Waterbury	Hartford Baskets—Wire
Air Compressors Spencer Turbine Co The Hartford	United Smelting & Aluminum Co Inc New Haven	Rolock Inc Fairfield
Air-Conditioning Dunham-Bush Inc West Hartford	Ammunition Arms and Ammunition Div Olin Mathieson	Electrical Div Olin Mathieson Chemical Corp (flashlight, radio, hearing aid and others) New Haven
Norwalk Airconditioning Corp South Norwalk	Chemical Corp New Haven Anodizing	Sperry Products Inc Danbury
Wiremold Co The (Retractable) Hartford	Aluminum Finishing Co. Comco Inc Div of Enthone Inc Leed Co The H A Bridgeport New Haven Hamden	Barden Corporation The (ball) Danhary
Air Hesters—Direct Fired Peabody Engineering Corporation Stamford	Anodizing Equipment	Fafnir Bearing Co (ball) Marlin-Rockwell Corporation New Departure Div of General Motors (ball)
Air Impellers The Torrington Manufacturing Co Torrington	Comco Inc Div of Enthone Inc New Haven Asbestos	Norma-Hoffman Bearings Corp (ball and
Sikorsky Aircraft Division United Aircraft Corporation (helicopters) Bridgeport	Auburn Manufacturing Company The (gas- kets, packings, wicks) Middletown	roller) Stamford Bellows Assemblies Bridgeport Thermostat Div Robertshaw—
Aircraft Accessories Chandler Evans Div Fratt & Whitney Co Inc (Piston and Jet Engine Accessories—Carbu- retors, Fuel Controls, Afterburner Regula- tors, Pumps, Servomechanisms and Frotek Plugs) West Hartford	Assembles—Small	Fulton Controls Co Milford Bellows—Metallic Bridgeport Thermostat Div Robertshaw— Fulton Controls Co Milford
Consolidated Controls Corp Bethel Fenn Mfg Co The (Hardened and Ground	Assemblies—Small Barnes Co The Wallace Div Associated Spring Corp Greist Manufacturing Co The Humason Mig Co The J H Sessions & Son Bristol Forestville	Bevin Brothers Mfg Co East Hampton N N Hill Brass Co The East Hampton Beit Fasteners
Gabb Special Products Inc (filler caps—pressure fuel servicing systems) Windsor Locks Hamilton Standard Div United Aircraft Corp (propellors and other aircraft equipment) Windsor Locks	Audio-Visual Equipment Victor Animatograph Corp a div of Kalart (16mm sound and silent projectors; 35mm filmstrip and sound slide film projectors)	Saling Manufacturing Company (patented self- aligning) Beiting Hartford Belting Co Hartford
Gabb Special Products Inc Windsor Locks	Plainville Automatic Buffing & Polishing Machines	Russell Mfg Co (High Speed Endless, Lami- nated Rubber, Roll Stock all types) Middletown
Aircraft Engines Lycoming Division Avco Manufacturing Corp Stratford	Harper Buffing Machine Company The East Hampton Auto Cable Housing	Bends-Pipe or Tube National Pipe Bending Co The 160 River St New Haven
Pratt & Whitney Aircraft Div United Aircraft Corp (aircraft) East Hartford	Wiremold Company The Hartford Automatic Control Instruments	Bicycle Coaster Brakes New Departure Div General Motors Corp
Aircraft Fasteners Bland Burner Co The Thread Products Div	Bristol Co The (temperature, pressure, flow, humidity, time) Waterbury	Bristol Bicycle Sundries
Scovill Manufacturing Company (PANELOC Aircraft Fasteners) Hartford (PANELOC Waterbury	Metropolitan Body Company Bridgeport	New Departure Div General Motors Corp Bristol
Aircraft Instruments Gorn Electric Company Inc Stamford	Bridgeport Thermostat Div Robertshaw- Fulton Controls Co (automobile thermo-	Blacking Salts for Metals Enthone Inc New Haven Mitchell-Bradford Chemical Co Milford
Aircraft—Repair & Overhaul Airport Department Pratt & Whitney Aircraft Division Rentschler Field East Hartford	stats) Milford Eis Manufacturing Co (Hydraulic and Me- chanical) Middletown Raybestos Division of Raybestos-Manhattan Inc (Brake Lining, Lined Brake Shoes, Clutch Facings, Automatic Transmission Farts, Fan Belts, Radiator Hose and Miscel-	Black Oxide Finishing Black Oxide Inc Black Oxide Treatment Bennett Metal Treating Co The
Britton Mfg Co Inc Hartford	ianeous Kubber) Bridgeport	1045 New Britain Ave Elmwood
Alexant Test Equipment	Automotive & Service Station Faulament	Blades

Automotive & Service Station Equipment Scovill Manufacturing Company (Canned Oil Dispensers) Waterbury 91

Bags-Paper
Continental Can Co Paper Container Div
Kensington

Middletown

Automotive Tools Eis Manufacturing Company

Alumilite Aluminum Sheets Leed Co The H A

United Manufacturing Co Division of The W L Maxson Corp

Aluminum Bronze Castings
Knapp Foundry Company Inc Guilford

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Colonial Blower Company Ripley Co Brass & Bronze Ingot Metal
Mitchell Smelting & Refining Co Inc
Plume & Atwood Mfg Co The
Whipple and Choate Company The
Bridgeport Cabinet Work Hartford Builders Finish Co Plainville Middletown Cable—Asbestos Insulated Rockbestos Products Corp N Ripley Co

Blower Wheels

Torrington Manufacturing Company The
Torrington Brass, Bronze, Aluminum Castings
Derby Castings Company, The
Victors Brass Foundry Inc
Gu Seymou. Guilford Blueprints and Photostats
Joseph Merritt & Co American Brass Company The Plume & Atwood Mfg Co The (Ecclesiastical Brass Wares)
Waterbury Rostand Mfg Co The (Ecclesiastical Brass Wares)
Waterbury Company (to order)
Western Brass Mills Div Olin Mathieson Chemical Corp Hartford Boilers Bigelow Co The New Haven Bolts and Nuts Clark Brothers Bolt Co Milldale Boring Tools

Atrax Company The (solid carbide) Newington Box Board

Bird & Son Inc
Continental Can Co., Boxboard and
Folding Carton Division
Federal Paper Board Co Inc
Montville, New Haven & Versailles
Lydall & Foulds Paper Co The
New Haven Board & Carton Co
New Haven Montville **Box Board** Brass Mill Products

American Brass Company The
Bridgeport Brass Co
Chase Brass & Copper Co
Plume & Atwood Mfg Co The
Scovill Manufacturing Company
Western Brass Mills Div Olin Mathieson Chemical Corp

New Haven Robertson Paper Box Co Montville Breathing Equipment Cycle-Flo Company The Boxes Milford Bird & Son Inc (corrugated, solid fibre, cleated containers)

Connecticut Container Corporation

New Haven Bird & Son Inc (corrugated, solid nore, cleated containers) on the Contended of the Continental Can Co., Fibre Drum and Corrugated Box Division Portland Merriam Mfg Co (steel cash, bond, security, fitted tool and tackle boxes) Durham Middletown Mfg Co (metal) Middletown Warner Bros Co The (Acetate, Paper, Acetate and Paper Combinations, Counter Display, Setup)

Boxes and Crates

Bridgeport Brick-Building Donnelly Brick Co The New Britain Bricks-Fire Howard Company New Haven
Mullite Works Refractories Div H K Porter
Co Inc Shelton Bright Wire Goods
Sargent & Company (Screw Eyes, Screw Hooks,
Cup Hooks, Hooks and Eyes, C H Hooks) Boxes and Crates
City Lumber Co of Bridgeport Inc The New Haven Bridgeport Broaching Hartford Special Machinery Co The Boxes-Folding Leshine Carton Co Branford Bronze & Aluminum Castings
Knapp Foundry Company Inc (rough or machined)
Guilford Boxes-Metal
Merriam Mfg Co (Bond and Security, Cash and
Utility, Personal Files and Drawer Safes) Bridgeport Deoxidized Bronze Corp
Bridgeport Bridgeport Safes) Durham Scovill Manufacturing Company (aluminum, brass, bronze, copper-cosmetic, drug, hair pin, ointment, pill, powder, rouge, vanity) Waterbury Fuller Brush Co The Hartford Buckles Boxes-Paper-Folding B Schwanda & Sons
Hawie Mfg Co The
North & Judd Manufacturing Co
Ratent Button Co The
Risdon Manufacturing Co John M
Russell Diy Atlantic Carton Corp Bridgeport Paper Box Co Carpenter-Hayes Paper Box Co Inc Norwich Bridgeport Continental Can Co., Boxboard and Folding Carton Division Montville Curtis & Sons Inc S Sandy Hook Folding Cartons Incorporated (paper, folding) Versailles East Hampton Naugatuck Buffing & Polishing Compositions
Apothecaries Hall Company Division
The Hubbard Hall Chemical Company
Waterbury H J Mills Inc
National Folding Box Co Div Federal Paper
Board Co Inc (paper folding)
New Haven and Versailles
New Haven Board & Carton Co The
New Haven
Robertson Paper Box Co
Montville
Bridgeport Waterbury Building Materials
City Lumber Co of Bridgeport Inc Bridgeport Robertson Paper Box Co Warner Bros Co The Plume & Atwood Mfg Co The (kerosene oil lighting) Thomaston Bridgeport Boxes—Paper—Setup Bridgeport Paper Box Co Heminway Corporation The H J Mills Inc Strouse Adler Company The Warner Bros Co The Bridgeport Burners—Automatic Peabody Engineering Corporation Waterbury Bristol New Haven Stamford Burners-Coal and Oil Peabody Engineering Corporation (Combined) Stamford **Brake Cables** Burners-Gas Eis Manufacturing Co Middletown Peabody Engineering Corporation (Blast Fur-Stamford Brake Linings
Raybestos Division of Raybestos-Manhattan
Inc (Automotive and Industrial) Bridgeport
Russell Mfg Co (all types, Fused Fabric,
Durak, Wireback, Extruded) Middletown Burners—Gas and Oll Peabody Engineering Corporation (Combined) Stamford Burners—Refinery
Peabody Engineering Corporation (For Gas
Oil) Brake Service Parts
Eis Manufacturing Co Gas and Stamford Middletown Brass & Bronze

American Brass Co The (sheet, wire, rods, Waterbury Burnishing
Abbott Ball Co The (Burnishing Barrells and Burnishing Media)
Ploneer Steel Ball Company Inc other metallic shapes)

Burnishing Barrells and Hartford (balls, cones, Other metallic shapes) tubes)
Bridgeport Rolling Mills Company (coil, sheet, strip)
Bridgeport Atrax Company The (carbide) Newington
Pratt & Whitney Co Inc West Hartford tubing)
Bristol Brass Corp The (sheet, wire, rods Chase Brass & Copper Co

Miller Company The (phosphor bronze and brass in sheets, strips, rolls)

Meriden Flume & Atwood Mfg Co The (sheet, wire, rod)

Scovill Manufacturing Company Waterbury 91

Seymour Mfg Co The (strip, sheet & wire)

Seymour Tinsheet Metals Co The (sheets and rolls)

Waterbury

Western Brass Mills Division of Olin Industries

Inc (sheet, strip) Bristol Busways
Distribution Assemblles Department General
Electric Co Plainville Buttons B Schwanda & Sons
Frank Parizek Manufacturing Co The Putnam
Patent Button Co The
Scovill Manufacturing Company (Uniform and
Tack Fasteners)
Waterbury 91
Waterbury Companies Inc (Uniform and Fancy
Dress)
Waterbury Union Mig Co (grey tompany The (highway & sash weights)
Waterbury Waterbury
Wilcox Crittenden & Co Inc (gray iron and Middletown (Adwt.)

New Haven Cable-Interlocked Armor General Electric Company Bridgeport General Electric Company Bridgeport Cable—Service Entrance
General Electric Company Bridgeport Cages
Andrew B Hendryx Co The (bird and animal)
New Haven Cams American Cam Company Inc Hartford Special Machinery Co The Rowbottom Machine Company Inc Hartford Hartford Waterbury Cams, 2 Dimensional Mallory Industries, Inc. W Parker-Hartford Corporation West Hartford Hartford Cams, 3 Dimensional
Mallory Industries, Inc. West Hartford
Parker-Hartford Corporation Hartford F B Skiff Inc Hartford Capacitors

Electro Motive Mfg Co Inc The (mica & trimmer)

Willimantic Carbide Drawing Dies
State Products Co (eyelet special shape dies)
Oakville Carbide Shape Dies
Thomaston Tool & Die Co (any form)
Thomaston Carbide Tools Atrax Company The (solid) Precision Tool & Die Co Newington Waterbury Carbon Pile Type Resisters
Engineered Metals Manchester Standard Card Clothing Co The (for textile mills)

Stafford Springs Card Indexes Wassell Organization Inc Westport Carpenter's Tools Sargent & Company (Planes, Squares, Plumb Bobs, Bench Screws, Clamps and Saw Vices) New Haven Carpet
B F Goodrich Sponge Products Division Shelton Carpet Cushion B F Goodrich Sponge Products Division Shelton Carpets and Rugs Bigelow-Sanford Carpet Co Thompsonville Carton Closure Equipment
Better Packages Inc ("Tape-O-Matic," "Better
Shelton Casters
Bassick Company The (Industrial and General)
Bridgeport Connecticut Foundry Co (grey iron)
Connecticut Malleable Castings
Connecticut Malleable Castings
Co (malleable learnings)
Co (malleable New Haven Stratford The (malle Connecticut Malleable Castings Co (malleable iron castings)

Ductile Iron Foundry Inc
Eastern Malleable Iron Company The (malleable iron, metal and alloy)
Arrel-Birmingham Company Inc (Mechanite, Nodular, Iron, Steel)

H R Engineering Laboratories Inc (centrifiugal, steel mold)
Hartford Electric Steel Corp The (carbon, low alloy and stainless steel castings)
Haliaville Casting Company (gray, alloy and high tensile irons)
Malleable Iron Fittings Co (malleable iron and steel)
McLagon Foundry Co (grey iron)
McLagon Foundry Co (grey iron)
Newton-New Haven
Nutmeg Crucible Steel Co (steel)
Producto Machine Company The
Scovill Manufacturing Company
Branford
Bridgeport
Scovill Manufacturing Company
Formation
Scovill Manufacturing Company
Formation
Scovill Manufacturing Company
Union Mfg Co The (gray Iron, semi steel and alloy)
Union Mfg Co (grey iron & semi steel)
New Britain
Waterbury Foundry Company The (highway & Waterbury & Wate

Hartford

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Arwood P	Castings-I	g Corp		roton	Bischoff Coatle	Chemi	Coati	ings ration (Pe		Plastic oryton	Knap	p Four	Condry (opper C	astings y Inc		Guilford
Mullite W Co Inc	Cements—I Vorks Refract	Refractory ories Div	H K P	orter		Col	Winding	Machin	85	anbury	Bridg	eport	Copp	er Sand dized I	d Casting Bronze C	orp	idgeport
Winsted (Centerless Co	_	Wi	nsted	Bitterma	nn Ele	ectric Com	pany	(Canaan	Amer	ican B	rass C	Copper : Company per Co	Sheets	W	aterbury
Ready Te	pol Co The high speed)	(anti frict	tion, ca Stra	rbide tford		Pipe	Bending C	Co The	t New	Haven			Ce	opper S	hingles		Seymour
famco In	Centrifuga c (gasoline or		driven) New H	aven	C	old Mo	olded Elected Plastics	trical Ins	ulation					er Co T	ware		Seymour
ussell M	Cern ifg Co (for mi	ssiles, and	for frie	ction	A F H	Comi	Company 52 F	eat Treat	ing	Haven					any (coo	Br	idgeport
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urner an	nd Seymour Mek, safety, furr	Ifg Co Th	Nauga he (weld real, lion	atuck dless, and	Scovill rouge)	Manuf	Compacturing (acts Company	(powde Wate	r and	Russe	ll Mfg	Co 7	Cor The (ma	rd arine & :	Mid	ock) idletown
cable)	Chain- e Products In	-Bead	Torris	ngton	Pratt & O-Lim	Whitne	Compar ey Co Inc	(Electro-	imit an	d Air-	Gener	al Ele	ords—	Asbest	os Insul		idgeport
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R W Cramer Company Inc The Centerbrook		Gillette-Vibber Company The New London
Demineralizers Crystal Research Laboratories Hartford	Drilling Machines Howe & Fant Inc (Turret Type) East Norwalk Pratt & Whitney Co Inc (Deep Hole) West Hartford	Electrical Control Apparatus Plainville Electrical Products Co The Plainville
Design Designers for Business and Industry (product design-appearance) New Haven	Drilling and Tapping Machinery Hartford Special Machinery Co The Hartford	Electrical Motors Electric Specialty Co Stamford Iona Manufacturing Company The Mancheste
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South Windham	Atwater Mfg Co Billings & Spencer Co The Consolidated Industries Wilcox Crittenden & Co Inc Middletown	Bristol Co The Waterbur
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Die Castings	Russell Mfg Co (rubber shock cord—all sizes and types) Middletown	Wiremold Co The Hartfor
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Producto Machine Company The Bridgenort Union Mfg Co (precision, steel and semi-steel) New Britain	Rockbestos Products Corp (asbestos insulated) New Haven	Waterbury Plating Company Waterbur Electroplating—Equipment & Supplies Apothecaries Hall Company Division
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Hoggson & Pettis Mfg Co The 141 Brewery St New Haven	Hartford Element Co Hartford	Electroplating Processes & Supplies Enthone Inc New Have
Mitrametric Co The (ground for gears) Torrington	Electric Ignition Harnesses General Electric Company Bridgeport	Electrotypes
Pratt & Whitney Co Inc (Monocone and Ducone Dies) West Hartford	Electric Insulation	Barnum-Hayward Electrotype Co Inc New Have
Douglas Co Geo M New Haven	Case Brothers Inc Stevens Paper Mills Inc The Manchester Windsor	Lockwood Sons Inc Wm H Hartfor New Haven Electrotype Div Electrographic Con New Have
National Folding Box Co Div Federal Paper Board Co Inc (folding paperboard)	Electric Lighting Fixtures Fan-Craft Mfg Co (residential, church, post	Elevators Eastern Elevator Co (passenger and freight)
Reard Co Inc (folding paperboard) New Haven and Versailles	lanterns) Plume & Atwood Mfg Co The Wasley Products Inc Plainville Plainville	General Elevator Service Co New Hav Hartfo
Displays—Design & Production Ad-Craft Displays, Inc. Stifel & Kufta New Britain	Electric Motor Controls Arrow-Hart & Hegeman Electric Co The	Giering Metal Finishing Inc Waterbury Plating Company Waterbu
Displays—Metal Durham Mfg Co The (Designing & Mfg to customers' specifications) Durham	Hartford Electric Signs	Enamels & Lacquers Dobbs Chemical Co The (industrial finish
Merriam Mfg Co (Contract Work to Individual Specifications) Parsons Co Inc W A (custom designed)	Berger Sign Co Hartford	to customers' specifications) New Hav
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Vale & Towne Mfg Co The Stamford Doors	Electric Underfloor Duct System General Electric Company Bridgeport	Curtis 1000 Inc Hartfe United States Envelope Company
Bilco Co The (metal, residential and commercial) West Haven	General Electric Company Bridgeport	Hartford Division Hartfo
Allen Manufacturing Co The Holo-Krome Screw Corp The West Hartford	Rockbestos Products Corp (asbestos insulated) New Haven	Envelopes—Stock and Special Continental Can Co Paper Container Div Kensingt
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cal, cut parts) Drycor Felt Company (paper makers and industrial) Staffordville Felt—All Purpose Middletown Turner & Seymour Mfg Co The (gray, iron, semi steel and alloy) Torrington Union Mfg Co (gray iron & semi steel) Bridgeport Hdwe Mfg.	Company (wrenches
American Felt Co (Mill & Cutting Plant) Glenville Wilcox Crittenden & Co Inc (iron, brass, alumisaws, putty knives)	ng tools, towels, coping Bridgel ort
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Heat-Treating Equipment James Co The Wallace Div Associated Spring Bristol	Insulated Wire & Cable General Electric Company (for residential commercial and industrial applications)	Pratt & Whitney Co Inc West Hartford
Corp auer & Company Inc Hartford kolock Inc (Retorts, Muffles, etc.) Fairfield kanley P Rockwell Co Inc The (commercial)	Bridgeport	Bullard Company The (single spindle)
Stanley P Rockwell Co Inc The (commercial) 296 Homestead Ave Hartford	Kerite Company The Seymour Insulated Wire & Cable Machinery	Bridgeport
Heat Treating Fixtures Rolock Inc (Trays, Baskets, etc.) Fairfield	Davis Electric Company Wallingford Instruments	Christie Plating Co The Groton
Viretex Mfg Co Inc Bridgeport Heat Treating Salts and Compounds	Bristol Company The Waterbury New Haven Manning Maxwell & Moore Inc Stratford	Norwich Leather Co Norwich Herman Roser & Sons Inc (Genuine Pigskin) Glastonbury
Mitchell-Bradford Chemical Co Milford	Pratt & Whitney Co Inc (Precision Measuring) West Hartford	Leather Dog Furnishings
Heaters-Electric General Electric Company Bridgeport	Reflectone Corporation The Stamford	Andrew B Hendryx Co The New Haver The Smith-Worthington Saddlery Co Hartford
Heating and Cooling Coils A O Manufacturing Co New Haven	Lux Clock Manufacturing Company Waterbury Rhodes Inc M H Hartford	G E Prentice Mfg Co The Kensington
Hartford Element Co Hartford	Case Brothers Inc Manchester	Leather, Mechanical Auburn Manufacturing Company ings, cubs, washers, etc) The (pack Middletows
Heavy Chemicals Naugatuck Chemical Division United States Rubber Co (sulphuric nitric and muriatic	H Sessions & Son Bristol	Letterheads Lehman Brothers Inc (designers, engravers
acids and aniline oil)	Linley Brothers Company Bridgeport Moore Special Tool Co (Moore) Bridgeport	lithographers) New Haves
Smith & Winchester Mfg Co The South Windham	Pratt & Whitney Co Inc West Hartford	Bullard Company The Bridgepor
Hex-Socket Screws	Federal Machine & Tool Co Bristol	Lighting Accessories—Flourescent General Electric Company Bridgepor
Allen Manufacturing Company The Hartford Bristol Company The Waterbury Holo-Krome Screw Corp The West Hartford	Jig Grinder Moore Special Tool Co (Moore) Bridgeport Junior Automobiles	Fullerton Manufacturing Corp Norwal Miller Co The (Miller, Ivanhoe) Meride
High Frequency Alternators Electric Specialty Co Stamford	Power Car Company Mystic Keller Machines	New England Lime Company Canaa
Highway Guard Rail Hardware Malleable Iron Fittings Co Branford	Pratt & Whitney Co Inc West Hartford Key Blanks Sargent & Company New Haven	Lipstick Cases Scovill Manufacturing Company Waterhur
Hinges	Vale & Towne Mfg Co The Stamford	Lipstick Containers
Homer D Bronson Company Beacon Falls Hobs and Hobbings	Labels Naugatuck Chemical Division United States Rubber Co (for rubber articles) Naugatuck	Bridgeport Metal Goods Mfg Co Bridgepo Plume & Atwood Manufacturing Co Waterhu
ABA Tool & Die Co Pratt & Whitney Co Inc (Die and Thread milling) West Hartford	Label Moisteners Better Packages Inc ("Counterboy"—"Packer") Shelton	O'Toole & Sons Inc T Stamfor
Hoists and Trolleys Union Mfg Company New Britain	Laboratory Equipment Eastern Industries Inc New Haven	Kellogg & Bulkeley A Division of Connectic Printers Inc Hartfor
Hose Fittings Scovill Manufacturing Company Waterbury	Laboratory Supplies Macalaster Bicknell Company New Haven	Lehman Brothers Inc A D Steinbach & Sons New Have
Hose-Flexible Metallic American Brass Co American Metal Hose Branch Waterbury	Laces American Fabrics Company The Bridgeport	Yale & Towne Mfg Co The Stamfo
Hose Supporter Trimmings Hawle Mfg Co The (So-Lo Grip Taba)	Wilcox Lace Corporation Middletown Laces and Nettings	Sargent & Company Yale & Towne Mfg Co The New Have Stamfo
Bridgeport Hydraulic Brake Fluids	Wilcox Lace Corporation The Middletown	Locks—Cabinet Excelsior Hardware Co The Stamfo
Eis Manufacturing Co Middletown Hypodermic Needles	Lacquers & Synthetic Enamels Chemical Coatings Corporation Rocky Hill I-Sis Chemicals Inc Stamford	Yale & Towne Mfg Co The Stamfo Locks—Special Purpose Yale & Towne Mfg Co The Stamfo
Roehr Products Company Waterbury Ice Buckets	A W Flint Co Ladders 196 Chapel St New Haven	Locks—Suitcase and Trimmings Excelsior Hardware Co The Stamfo
B F Goodrich Sponge Products Division Shelton Impregnating	Bridgeport Brass Company Bridgeport	Locks—Trunk Excelsior Hardware Co The Stamfo
American Metaseal Inc (metal, wood, etc.) Hamden	Lamps Plume & Atwood Mfg Co The (metal_oil)	Yale & Towne Mfg Co The Stamfo
Industrial Chrome Plating Mirror Polishing & Buffing Co Waterbury	Waterbury Lampholders—Incandescent and Flourescent General Flottin Company	Excelsior Hardware Co The Stamfo
Industrial Displays Sansone Co S Frederick (Designers Builders and Counselors) Short Beach	General Electric Company Bridgeport Lamp Shades Verplex Company The Essex	Wiremold Company The Hartfo
Industrial Finishes	Lanterns—Battery Operated Electrical Div Olin Mathieson Chemical Corp	Thompson & Son Co The Henry G New Hav
Chemical Coatings Corporation Rocky Hill Inhalators Cycle-Flo Company The Milford	New Haven Lathes—Hydra Feed	City Lumber Co of Bridgeport Inc Bridgep
lnks	Bullard Co The (automatic tracer on multiple tool) Bridgeport	Collins Company The Collinsv
Waterman Pen Company Inc Seymour Insecticides	Lathes-Man-Au-Trol Bullard Company The (single spindle-automatic) Bridgeport	Machine Design Black Rock Mfg Company The Bridgep
American Cyanamid Company Waterbury		

Machine Tool Designers New Britain R & S Company

Machine Tools Bullard Company The
Farrel-Birmingham Company Inc
Pratt & Whitney Co Inc
Producto Machine Company The
Bridgeport
Ansonia
West Hartford
Bridgeport

Banthin Engineering Co
Black Rock Mfg Company The
Farnel-Riemingham Company Inc
Fenn Manufacturing Company
parts)
Hartford Special Machinery Co
The (contract
Hartford work only)
Joma Tool Co (small assemblies & parts)
Wolcott

National Sheradizing & Machine Co (job) Hartford Hartford Hartford Parker-Hartford Corporation Hartford Swan Tool & Machine Co The Torrington Manufacturing Co The (special rolling mill machinery) Torrington

Fenn Manufacturing Company The (special)
Hallden Machine Company The (mill)
Thomaston Torrington Manufacturing Co The (mill)
Torrington

Machinery—Automatic
Banthin Engineering Company (new and re-

Machinery-Bolt and Nut Waterbury Farrel Foundry & Machine Co The Waterbury

Machinery-Cold Heading Waterbury Farrel Foundry & Machine Co The Waterbury

Machinery Dealers & Rebuilders Botwinik Brothers New J. I. Lucas and Son State Machinery Co Inc New New Haven Fairfield New Haven

Machinery—Extruding
Standard Machinery and Davis-Standard Divisions of Franklin Research Corp Mystic

Machinery-Metal-Working
Fenn Mfg Co The
Waterbury Farrel Foundry & Machine Co The
Waterbury
Pratt & Whitney Co Inc
West Hartford

Machinery—Nut
Waterhury Farrel Foundry & Machine Co The
(forming and tapping) Waterhury

Machinery—Screw and Rivet ry Farrel Foundry & Machine Co The Waterbury Waterbury

Machinery-Wire Drawing
Fenn Mfg Co The
Waterbury Farrel Foundry & Machine Co The
Waterbury

Machinery—Wire Straightening Mettler Machine Tool Inc New Haven

Machinery-Wire Straightening and Cutting Mettler Machine Tool, Inc. New Have

Campbell Machine Div American Chain & Cable Co Inc (cutting & nibbling) Bridgeport Coulter & McKenzle Machine Co The (special, new development engineering design and construction) Bridgeport Waterbury

Machines Automatic
Globe Tapping Machine Co
A H Nilson Mach Co The (Special) Bridgeport

Machines—Automatic Chucking
Bullard Company The Bridgeport
New Britain-Gridley Machine Division
The New Britain Machine Co (multiple
spindle and double end) New Britain
Pratt & Whitney Co Inc (Potter & Johnson)
West Hartford

Machines-Brushing
Fuller Brush Co The Hartford

Machines-Contin-U-Matic
Bullard Company The (verticle multi-spindle-continuous turning)
Bridgepo Bridgeport

Machines-Draw Benches
Fenn Manufacturing Company The Newlington

Machines—Forming
A H Nilson Mach Co The (four-slide wire and Bridgeport

Machines—Paper Ruling John McAdams & Sons Inc Norwalk

Machines—Precision Boring
w Britain-Gridley Machine Division
The New Britain Machine Co New Britain

Machines—Rolling
Fenn Manufacturing Company The Newington

Machines—Slotting
Waterbury Farrel Foundry & Machine Co The
(screw head) Waterbury

Machines-Spacing Table
Bullard Company The Bridgeport

Machines—Special Fenn Mfg Co The Fuller Brush Co The Newington Hartford

Machines-Swaging Fenn Manufacturing Company The Newington

Machines—Thread Rolling
Hartford Special Machinery Co The Hartford
Peterson Division, Mettler Machine Tool, Inc.
New Haven
Waterbury Farrel Foundry & Machine Co The
Waterbury

Machines-Turks Head Fenn Manufacturing Company The Newington

Machines-Wire Drawing
Company The Newington Fenn Manufacturing Company The

Machining-Horizontal Boring
Tucker Machine Co North Haven

Manganese Bronze Ingot Whipple and Choate Company Bridgeport

Manicure Instruments W E Bassett Company The Derby

Marine Equipment
Wilcox-Crittenden Div North & Judd Mfg Co
Middletown

Marine Reserve Gears
Snow-Nabstedt Gear Corp The New Haven

Marking Devices Cooney Engraving Co
Heggson & Pettis Mfg Co The
Parker-Hartford Corporation (steel) Branford New Haven Hartford

Marking Tools
Parker-Hartford Corporation Hartford

Materials Handling Hayes-Te Equipment Corp Coveyor Division (Com-Veyor)
Parsons Co Inc W A (tote pans) necticut Con-Unionville Durham

Mats-Newspaper Lockwood Sons Inc Wm H Hartford

Mattresses Waterbury Mattress Co Waterbury

Metal Boxes
Parsons Co Inc W A (tool kits) Durham

Metal Boxes and Displays

Durham Mfg Co The (Designing & Mfg to Customers' specifications)

Merriam Mfg Co (Bond, Security, Cash, Utility, Personal Files, Drawer Safes, Custombit containers and displays)

Middletown Mfg Co Middletown

Metal Cleaners
Apothecaries Hall Company Division
The Hubbard Hall Chemical Company
Waterbury
New Haven
Waterbury

Metal Finishes Enthone Inc Mitchell-Bradford Chemical Co New Haven Milford

Metal Finishine Hartford Industrial Finishing Co National Sheradizing & Machine Co Waterbury Plating Company Hartford Hartford Waterbury

Metal Formings
Master Engineering Company
Stanley Pressed Metal

West Cheshire
New Britain

Leed Co The H A Hamden H C Cook Co The 32 Beaver St Ansonia

Metal Products—Stampings
American Brass Company The
Plume & Atwood Manufacturing Co Waterbury Thomaston

Prentice Mfg Co The G E
I Il Sessions & Son
Scovill Manufacturing der)
Stanley Pressed Metal

Thomaston
Kensington
(Made-to-Orev
Waterlury 9)
New Britain

Metal Specialties Excelsion Hardware Co The Stamford

Metal Spinning
Moseley Metal Crafts Inc West Hartford

Metal Stampings
American Brass Company The
Better Formed Metals Inc
DooVal Tool & Mfg Inc The
Excelsior Hardware Co The
Greist Mfg Co The
10ma Tool Co
Mobawk Mfg Co (threade)
J A Otterhein Company The
tions)
I H Sessions & Son
I H Sessions & Son
University of the Stamping Son
University of the Stamping Son
Waterbury
Waterbur J A Otterbein Company The (metations)
I II Sessions & Son
Patent Button Co The
G E Prentice Mfg Co The
Plume & Atwood Mfg Co The
Saling Manufacturing Company
Stanley Pressed Metal
Swan Tool & Machine Co The
Terryville Manufacturing Co
Verplex Company The (Contract)
Waterbury Lock & Specialty Co The Waterbury Kensington Thomaston Unionville New Britain
Hartford
Terryville
Essex
he Milford

Meters-Gas Sprague Meter Company Bridgeport

Rhodes Inc M H

Microfilming
American Microfilming Service

Co.
New Haven Cine-Video Productions Inc

Hartford

Waterbury

John P Smith Co The 423 423-33 Chapel St

Mill Machinery
Torrington Manufacturing Company The
Torrington Mill Machinery

Pratt & Whitney Co Inc (Keller Tracer—Controlled Milling Machines) West Hartford Rowhottom Machine Company Inc (cam) Waterbury

Mill Products Scovill Manufacturing Company (aluminum. brass, bronze, nickel silver—sheet, rod, wire, tube) Waterbury

Mill Supplies
Wilcox-Crittenden Div North & Judd Mfg Co
Middletown

Millwork Hartford Builders Finish Co Hartford

Miniature Precision Connectors
Stamford Gorn Electric Co

Minute Minders Lux Clock Mfg Co The

Mirror Rosettes and Hangers Waterbury Companies Inc Waterbury

Mixers-Liquid
Alsop Engineering Corporation Milldale

Mixing Equipment

Eastern Industries Inc New Haven
Gabb Special Products Inc Windsor Locks

Model Work

B & N Tool & Engineering Co (instruments and Oakville

Fuller Brush Co The Mops Hartford

T ' S MADE I N CONNECTICUT

Motion Picture Equipment Victor Animatograph Corp a div of Kalart (Jómm sound and silent projectors film splicers and rewinders) Plainville Otis Woven Awning Stripes
The Falls Company
Norwich Bauer & Company Motor Control Centers

Distribution Assemblies Department, General
Electric Co Plainville Motor-Generator Sets Electric Specialty Co Stamford Motor Overload Protectors
Sperry Products Inc Danhury Motors-Electric Timing Cramer Controls Corporation The Centerbrook Motors-Synchronous Cramer Controls Corporation The Centerbrook Stamford Electric Specialty Co Moulded Plastic Products
Butterfield Inc T F
Patent Button Co The
Waterbury Companies Inc
Waterbury Companies Inc
Watertown Mfg Co The 117 Echo Naugatuck Waterbury Waterbury 117 Echo Lake Road Watertown Mouldings
Himmel Brothers Co The (architectural, metal and store front)

Hamden Moulds ABA Tool & Die Co Manchester Hoggson & Pettis Mfg Co The (steel) 114 Brewery St New Haven Cooney Engraving Co Seton Name Plate Co (metal & plastic name plates and identification tags) New Haven Napper Clothing
Standard Card Clothing Co The (for textile Stafford Springs Wilcox Lace Corp The Middletown Newspaper Mats Hartford Nickel Anodes
Apothecaries Hall Company Division
The Hubbard Hall Chemical Company
Waterbury Nickel Silver

American Brass Company The
Bridgeport Brass Company
Plume & Atwood Mfg Co The
Seymour Mfg Co The
Waterbury Rolling Mills Inc
(sheets, strips,
Waterbury

Seymour Mathieson Chemicson Western Brass Mills Div Olin Mathie ical Corp (sheet, strip) Nickel Silver Ingot Whipple and Choate Company The Bridgeport Night Latches Sargent & Company Yale & Towne Mfg Co Inc New Haven Stamford Non-ferrous Metal Castings ompany The Miller Company Meriden Nuts, Bolts and Washers Clark Brothers Bolt Co Milldale Office Equipment Pitney-Bowes Inc Underwood Corporation Bridgeport & Wassell Organization Inc Stamford Hartford Westport Kellogg & Bulkeley A Division of Connecticut Printers Inc Hartford Oll Burners Miller Company The (domestic) Meriden
Peabody Engineering Corp (Mechanical and/or
Steam Atomizer) Stamford
Silent Glow Oil Burner Corp The Oil Tanks

Norwalk Tank Co The (550 to 30M gals, underwriters above and under ground)

South Norwalk Hartford Anderson Oil Co Inc F E Portland Open Knife Switches and Accessories Circuit Protective Devices Dept., General Elec-tric Co. Plainville Optical Cores & Ingots
Plume & Atwood Mig Co The Thomaston

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Ovens-Electric Hartford Packaging-Engineering
Commerce Packaging Corp
National Export Corp. (Military and Commercial—equipped for domestic and export packaging, canning, crating and shipping)
New Haven Packaging & Packing Commerce Packaging Corp Mercer & Stewart Co The Stamford Auburn Manufacturing Company The (leather, rubber, ashestos, fibre) Middletown Raybestos Division of Raybestos-Manhattan Inc (Asbestos and Rubber Sheet) Bridgeport Sargent & Company
Waterbury Lock & Specialty Co The Milford
Yale & Towne Mfg Co Inc Pads-Office The Baker Goodyear Company Branford Paints
Tredennick Paint Manufacturing Co The Meriden Paints and Enamels
Staminate Corp The New Haven Panelboards—Lighting and Distribution
Distribution Assemblies Department, General
Electric Co Leed Co The H A Hamden Moore Special Tool Co (crush wheel dresser)
Bridgeport Paperboard
Continental Can Co., Boxboard and
Foldling Carton Division
Federal Paper Board Co Inc
New Haven Board & Carton Co The Montville Montville, New Haven & Versailles
Robertson Paper Box Co

Montville Paper Box—Partitions.
American Rondo Corporation
(specialty partitions) Hamden Paper Boxes
Atlantic Carton Corp (folding)
National Folding Box Co Div Federal Paper
Board Co Inc (folding)
New Haven & Versailles Mills Inc H J New Haven Board & Carton Co The New Haven Montville Robertson Paper Box Co (folding) Paper Boxes—Folding and Setup Bridgeport Paper Box Company Bri M Backers' Sons Inc Walli Setup Bridgeport Wallingford Paper Clips H C Cook Co The (steel) 32 Beaver St Ansonia Paper Mill Machinery Farrel-Birmingham Company Inc Paper Tubes and Cores
Sonoco Products Co (Climax-Lowell) Div
Mystic Parallel Tubes
Sonoco Products Co (Climax-Lowell) Div Mystic Parking Meters Rhodes Inc M H Parts
Scovill Manufacturing Company (ammunition, electric instrument, electrical appliance, fountain pen, instrument, lighting fixture, ordance, etc.—blanked, stamped, formed, drawn, re-drawn, forged, screw machined, headed, pointed, finished)
Waterbury Pattern-Makers Farrel-Birmingham Company Inc Smith & Winchester Mfg Co The South Windham Penlights
Bridgeport Metal Goods Mfg Co Bridgeport Pet Furnishings Andrew B Hendrix Co The New Haven

Phosphor Bronze

American Brass Company The
Bridgeport Brass Company
Miller Company The (aheets, strips, rolls)
Meriden Seymour Mfg Co The Seymour Waterbury Rolling Mills Inc (sheets, strips, rolls) Waterbury Western Brass Mills Div Olin Mathleson Chemical Corp (sheets, strip) New Haven Phosphor Bronze Ingots Whipple and Choate Company The Bridgeport Photo Engraving
Dowd Wyllie & Olson Inc
Wilcox Photo Engraving Co Inc Hartford New Haven Photoflash Batteries Electrical Div Olin Mathieson Chemical Corp New Haven Photographic Equipment

Electrical Div Olin Mathieson Chemical Corp

New Haven

Plainville Piano Repairs
Pratt Read & Co Inc (keys and action)

Ivoryton Plano Supplies
Pratt Read & Co (keys and actions, backs,
Ivoryton CEM Company ("Spirol") Danielson Pin Up Lamps Verplex Company The Essex Pipe
American Brass Co The (brass and copper)
Waterbury Bridgeport Brass Co (brass and copper)
Bridgeport Chase Brass & Copper Co (red brass and copper)
Waterbury Howard Co (cement well and chimney)
New Haven Pipe Fittings Corley Co Inc Malleable Iron Fittings Co Plainville Branford Pipe Piugs
Holo-Krome Screw Corporation The (counter-West Hartford Pipe Plugs-Socketed Holo-Krome Screw Corp The West Hartford Pistols & Revolvers
Colt's Patent Fire Arms Mfg Co Inc Hartford Plastic Coatings
Bischoff Chemical Corporation (Peelable Plastic Ivoryton Piastic Bottles Plax Corporation

Plastic Buttons

Frank Parizek Manufacturing Co The West Willington Waterbury Plastic Engraving
Salisbury Products Inc Lakeville Plastic Extruders Jessall Plastics, Inc. Kensington Plantic Extruders
Jessall Plantics Inc Kensington Plastic Fabrication
Humphrey Fabricating Corporation
Salisbury Products Inc Unionville Lakeville Plastic Film & Sheet Materials
Gilman Brothers Co The Gilman
Plax Corporation Bloomfield Bloomfield Plastic Lining Equipment
Comco Inc Div of Enthone Inc New Haven Plastic Machinery Black Rock Mfg Company The Bridgeport Plastic Molders Plastic Molding Corporation
Plastic Molding
Butterfield Inc T F
U S Plastic Molding Corporation Sandy Hook Naugatuck Wallingford Plastic-Moulders Conn Plastics Waterbury Waterbury Companies Inc Watertown Mfg Co The Waterbury Watertown Plastic Pipe and Fittings
Comco Inc Div of Enthone Inc New Haven Plastic Printing Plates Lockwood Sons Inc Wm H Plastic Wire Coating Materials
Electronic Rubber Co Stamford B F Goodrich Sponge Products Division Shelton
Naugatuck Chemical Division United States
Rubber Co
Naugatuck (Advt.)

IT'S MADE IN CONNECTICUT

Plastics Machinery Farrel-Birmingham Company Inc Ansonia	Pressure Vessels Norwalk Tank Co Inc The (unfired to ASME Code Par U 69-70) South Norwalk	Refractories Howard Company Mullite Works Refractories Div H K Porter
Plastics—Moulds & Dies Crown Tool & Die Co Inc Bridgeport	Whitlock Manufacturing Co The Hartford	Refrigeration Shelton
Plasticrete Bloc Plasticrete Corp Hamden	Allied Printing Services Inc Manchester Bussmann Press Inc New Haven	Dunham-Bush Inc West Hartford Regulators
Platers Acme Chromium Plating Co New Haven	Case Lockwood & Brainard A Division of Con- necticut Printers Inc Hartford Finlay Brothers Hartford	Norwalk Valve Company (for gas and air) South Norwalk
Christle Plating Co Patent Button Co The Water Plating Company Chromium Process Company The (Chromium	Heminway Corporation The Hildreth Press Hunter Press Lehman Brothers Inc. New Haven	Research & Development Raymond Engineering Laboratories (Electro-Mechanical) State Testing Laboratory Inc (chemical/phys-
Plating only) Shelton Platers' Equipment	Taylor & Greenough Co The T B Simonds Inc A D Steinbach & Sons Wethersfield Hartford New Haven	Pesistance Wire
Apothecaries Hall Company Comco Inc Div of Enthone Inc Lea Manufacturing Co The Waterbury Waterbury	The Walker-Rackliff Company New Haven Printing Machinery	C O Jeliff Mfg Co The (nickel chromium, cop- per nickel, Iron chromium, aluminum) Southport Kanthal Corporation The Stamford
MacDermid Incorporated Waterbury Platers Metal	Banthin Engineering Co (automatic) Bridgeport Thomas W Hall Company Stamford	Respirators American Optical Company Safety Products
Plume & Atwood Mfg Co The Thomaston Plating	Printing Plates Lockwood Sons Inc Wm H Hartford	Division Putnam Resuscitators
Christic Plating Co The (including lead plating) Groton Giering Metal Finishing Inc Hamden	Printing Rollers	Cycle-Flo Company The Milford Retainers
Superior Plating Co Tec-Plate Inc Bridgeport Windsor Locks	Chambers-Storck Company Inc The (engraved) Norwich	Hartford Steel Ball Co The (bicycle & auto- motive) Hartford
Plating Processes and Supplies Enthone Inc State Testing Laboratory Inc (plating	Ad-Craft Displays, Inc. Bloomfield	Gilman Brothers Company The Gilman Riveting Machines
Plumbers' Brass Goods Bridgeport Brass Co Bridgeport Brass Co	Production Control Equipment Ripley Company Inc Middletown Wassell Organization Inc Westport	Grant Mfg & Machine Co The Linley Brothers Company Ripley Company Inc Middletown
Keeney Mfg Co The (special bends) Newington McGuire Mfg. Co. Waterbury Scovill Manufacturing Company Waterbury 48	Profilers Pratt & Whitney Co Inc West Hartford	H P Townsend Manufacturing Co The Elmwood
Piumbing Specialties Risdon Manufacturing Co John M Russell Div Naugatuck	Propellers-Aircraft Hamilton Standard Div United Aircraft Corp	Rivets Clark Brothers Bolt Co Plume & Atwood Mfg Co The Raybestos Div of Raybestos-Manhattan Inc The Gorass and aluminum tubular and solid cop
Pole Line Hardware Malleable Iron Fittings Co Branford	(propellers and other aircraft equipment) Windsor Locks Protective Coatings	per) Bridgepor Raybestos Div of Raybestos-Manhattan Inc Th (iron) Bridgepor
Police Equipment The Smith-Worthington Saddlery Co Hartford	Bischoff Chemical Corporation (Peelable Plastic Coatings) Ivoryton Harrison Company The A S (Waxes) South Norwalk	American Brass Company The (copper, brass bronze) Waterbur, Bridgeport Brass Company Bridgeport
Mirror Polishing & Buffing Co Waterbury	Publishers O'Toole & Sons Inc The Stamford	Bridgeport Brass Company Bridgepor Bristol Brass Corp The (brass and bronze) Bristo Scovill Manufacturing Company (aluminum
Poly Choke Company The (a shotgun choking device) East Hartford	Sumo Pumps Inc (Deep-well electro-submer- sible) Stamford	Brass, bronze, etc.) Waterbur Rollers—Bituminous Paving Gabb Special Products Div E Horton & So
Pitney Bowes Inc Stamford	Yale & Towne Mfg Co The Stamford Pumps—Small Industrial	Company Windsor Lock Roller Skate Wheels Raybestos Division of Raybestos-Manhattan In
Potentiometers-Electronic Bristol Company The Waterbury	Eastern Industries Inc New Haven Punches	Roller Skates Arms and Ammunition Div Olin Mathieso
Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Farmington	Hoggson & Pettis Mfg Co The (ticket & cloth) 141 Brewery St New Haven Putty Softeners—Electrical	Chemical Corp New Have Rolling Mills & Equipment Farrel-Birmingham Company Inc Ansoni
Precision Manufacturing Newton Co The (aircraft parts) Manchester	Fletcher Terry Co The Box 415 Forestville Pyrometers	Fenn Mfg Co The Precision Methods & Machines Inc Waterbur
Precision Revolving Machinery Whitnon Manufacturing Co Farmington	Bristol Co The (recording and controlling) Waterbury	Waterbury Farrel Foundry & Machine Co Th Waterbury Rolls
Precision Sheet Metal Fabrication Milford Fabricating Co Milford	Radiation—Finned Copper Bush Manufacturing Co West Hartford G & O Manufacturing Company The New Haven	Farrel-Birmingham Company Inc (Chilled an Alloy Iron, Steel) Ansoni
Precision Springs & Wire Forms Rowley Spring Co Inc The Bristol	Vulcan Radiator Co The (steel and copper) Hartford	Rotary Files Atrax Company The (carbide) Routers Newingto
Waterbury Companies Inc Waterbury	G & O Manufacturing Co New Haven	Atrax Company The (solid carbide) Newington Rubber—Cellular B F Goodrich Sponge Products Division Shelton
Preservatives—Wood, Rope, Fabric Darworth Incorporated ("Cuprinol") ("Cellu-san") Simsbury	Ratchet Offset Screw Driver Chapman Co J W Durham Rayon Staple Fiber	Rubber Cutting Machinery Black Rock Mfg Company The Bridgepor
Pressboard Case & Risley Press Paper Co	Hartford Rayon Corp The Rocky Hill	Rubber Chemical Division United State Rubber Co Stamford Rubber Supply Co The ("Factice"
(genuine) Oneco	Atrax Company The (solid carbide) Newington Pratt & Whitney Co Inc (All types) West Hartford	Vulcanized Vegetable Oils) Stamfor Rubberized Fabrics
Case Brothers Inc Manchester	Record Equipment	Duro-Gloss Rubber Co The Rubber Footwear Goodyear Rubber Co The Middletow
Farrel-Birmingham Company Inc (Hydraulic)	Wassell Organization Inc (filing equipment) Westport	Rubber Gloves Seamless Rubber Company The New Have
Presses—Power Pneumatic Applications Co The (modernization of presses through conversion to Wichita Air Clutch operation) Waterbury Farrel Foundry & Machine Co The Waterbury	Recorders Bristol Co The (automatic controllers, temperature, pressure, flow, humidity) Reduction Gears Farrel-Birmingham Company Inc Snow-Nabstedt Gear Corp The New Haven	Rubber—Handmade Specialties Seamless Rubber Company The New Have Rubber Latex Compounds and Dispersions Naugatuck Chemical Division United State Rubber Co (coating, impregnating and adit sive compounds) (Advt.

Rubber-Latex Foam

B F Goodrich Sponge Products Division Shelton Rubber Mill Machinery Farrel-Birmingham Company Inc Ansonia Rubber-Molded Specialties
Airex Rubber Prod Corp
Bond Rubber Corporation
Canfield Co The H O I
Seamless Rubber Company The Portland Derby Bridgeport New Haven Rubber Products
Airex Rubber Prod Corp Portland Rubber Printing Plates
ADS Inc Div CSW Plastic Types Inc
Lockwood Sons Inc Wm H
Hartford Rubber Products—Mechanical
American Felt Co
Auburn Manufacturing Company
Gankets, molded parts)
Canfield Co The H O
Seamless Rubber Company The
New Haven Rubber-Reclaimed Chemical Division United States Naugatuck Rubber Co Naugatuck Naugatuck Chemical Div U S Rubber Co (special synthetic) Naugatuck Rubbish Burners
John P Smith Co The 423-33 Chapel St
New Haven Anderson Oil Co Inc F E
Enthone Inc Portland New Haven **Rust Removers** New Haven Enthone Inc Saddlery
The Smith-Worthington Saddlery Co Hartford Safety Belts Middletown Russell Mfg Co Safety Clothing
American Optical Company Safety
Division Products Putnam Safety Fuses
Ensign-Bickford Co The (mining & detonating) Safety Gloves and Mittens American Optical Company Safety Division Products Putnam American Optical Company Safety Products
Division Putnam Safety Switches
Circuit Protective Devices Dept., General Electric Co. Saw Blades—Hack Capewell Mfg Co The Thompson & Son Co The Henry G Hartford New Haven Saw Blades-Hack & Band Capewell Manufacturing Company Hartford Saws, Band, Metal Cutting
Atlantic Saw Mfg Co
Capewell Manufacturing Co The Hartford
Thompson & Son Co The Henry G New Haven Saws-Hole
Capewell Manufacturing Co The
Thompson & Son Co The Henry G Hartford New Haven Acme Shear Company The Bridgeport Screens
Hartford Wire Works Co The (Windows, Doors and Porches)

Ilartford Weimann Bros Mfg Co The (small for bottles) H P Townsend Mfg Company The Screw Machine Products

Accurate Screw Products Inc (B & S Swiss & Davenports)
Apex Tool Co Inc The Bridgeport Auto Electric Screw Machine Co Inc
Consolidated Industries
Eastern Machine Screw Corp
Truman & Barclay Sts
Fairchild Screw Products Inc
Franklin Screw Machine Co
Capacity)
Garthwalt Mfg Co A E (up to and incl ½")

Control Mfg Co The (up to 1½" capacity)

Control Mfg Co The (up to 1½" capacity) Elmwood Greist Míg Co The (up to 1½" capacity).

Horberg Grinding Industries Inc (heat treated and ground type only)

19 Staples Street

Waterbury Capacity).

New Haven (heat treated Bridgeport Bridgeport). Bridgeport

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Silman

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filldale

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brass erbury

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& Son

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r)

Screw Machine Products (Cont.)
Humason Mig Co The
Independent Screw Machine Products
(up to an incl 1½" capacity)
Hartford
Junior Screw Machine Products Inc
West Haven
Wethersfield
Lowe Mig Co The
Tradacta (dawnout) Main Screw Machine Products (davenport & Wethersfield (davenport & Waterbury National Automatic Products Company The Berlin Nelson's Screw Machine Products Plantsville New Britain Machine Company The New Britain Machine Company The New Haven Screw Machine Prods Inc (up to 1½" capacity)
Newton Screw Machine Products Co
Olson Brothers Company (up to ½" capacity)
Plainville Olson & Sons R P
Plume & Atwood Mfg Co The
Southlington Thomaston
United Screw Machine Co
Waterbury Machine Tools & Products Co
(Brown & Sharpe and Davenport)

Waterbury Waterbury 91

Thomaston
Products Co

Screw Machine Tools

American Cam Company Inc (Circular Form Tools)

Hartford
Pratt & Whitney Co Inc (Reamers, Taps, Dies, Blades and Knurls)

West Hartford
Somma Tool Co (precision circular form tools)

Waterbury

Allen Manufacturing Company The Hartford
American Screw Company
Killimantic
Atlantic Screw Works (wood)
Bristol Company The (socket aet and socket cap
screws)

Pate Co
Mildale Bristol Company The (SOCRET SEE AND SCREWS)
SCREWS)
Clark Brothers Bolt CoHolo-Krome Screw Corporation
and socket cap)
Scovill Martufacturing Company
Superior Manufacturing Co The
Winsted

Screws—Socket
Allen Manufacturing Company The Hartford
Bristol Co The Waterbury
Holo-Krome Screw Corp The West Hartford

Sealing Tape Machines
Better Packages Inc ("Counterboy," "Tape-shooter," "Big Inch") Shelton

Russell Mfg Co (for oven doors and fire bulkheads) Middletown

Service Entrance Equipment
Circuit Protective Devices Dept., General Electric Co. Plainville

tric Co.

Sewing Machines

Greist Mfg Co The (Sewing Machine attachments)

Singer Manufacturing Company The (industrial)

Bridgeport

Gorn Electric Co Inc (electric knife and Stamford J B Williams Co The Glastonhury

Acme Shear Co The (household,

Sheet Metal Products

American Brass Co The (brass and copper)

Mfg Co (security boxes, fitted tool

Thomaston

Thomaston

Merriam Mfg Co (security boxes, fitted tool boxes, tackle boxes, displays)
Parsons Co Iuc W A (fabricators)
Plume & Atwood Mfg Co The
United Manufacturing Co Division of The
W I, Maxson Corp

Sheet Metal Stampings
American Brass Company The
American Buckle Co The
DooVal Tool & Mig Inc The
J H Sessions & Son
Plume & Atwood Mig Co The
Scovill Manufacturing Company
brass, bronze, copper, nickel silver, steel and
other metals and alloys)

Waterbury

Dolan Steel Company Inc Bridgeport

Victors Brass Foundry Inc Guilford

Victors Brass Foundry Inc Guilford

Shells
Scoville Manufacturing Company (aluminum, brass, bronze, copper, nickel silver—drawn, stamped—electric socket, screw) Waterbury
Wolcott Tool and Manufacturing Company Inc
Waterbury

Showcase Lighting Equipment
Wiremold Company The Hartford

H C Cook Co The (for card files)
32 Beaver St Ansonia

Signs
Berger Sign Co (neon electric-porcelain enamelstainless steel)

Ad-Craft Displays, Inc. (all types, quantity
Bloomfield

Silk Screen Process Printing
Ad-Craft Displays, Inc.
Norton Co R H
Sirocco Screen prints
Stifel & Kufta Inc

Stifel & Kufta Inc

Silk Screen Process Printing
Rew Haven
New Haven
New Britain

Slik Screening on Metal
Ad-Craft Displays, Inc.

Bloomfield
Merriam Mfg Co (Displays and Specialties, to
order)

Durham Simulators

Reflectone Corporation The Stamford

Stamford
Sintered Metal Products
Raybestos Division of Raybestos Manhattan Sizing and Finishing Compounds

American Cyanamid Company Waterbury

Silde Fasteners
G E Prentice Mfg Co The
North & Judd Manufacturing Co
Scovill Manufacturing Company Kensington New Britain (GRIPPER Waterbury zippers)

Smoke Stacks Bigelow Company The (steel) Norwalk Tank Co The

Scovill Manufacturing Company (GRIPPER Waterbury anap fasteners)

J B Williams Co The (industrial soaps, toilet Glastonbury

Special Machinery
Banthin Engineering Company (complete and/or barts)

Miss Company The

Bridgeport
Bridgeport
Danbury
A-compa Banthin Engineering Company (complete and/or parts)

Black Rock Mig Company The Boesch Mig Co Inc Farrel-Birmingham Company Inc Federal Machine & Tool Co Fenn Mig Co The Hartford Special Machinery Co The Hartford Special Machinery Co The Hartford Special Machinery Co The Hartford National Sheradizing & Machine Co & & stock shells for rubber industry) (Ilartford Tucker Machine Co The Tucker Machine Co North Haven

Special Parts Fenn Mig Co The
Greist Mig Co The (small machines, especially
precision stampings)

J H Sessions & Son

New Haven
Bristol

Spinnings
Gray Manufacturing Company The Hartford

Spline Milling Machines
Townsend Mfg Co The II P Elmwood

Sponge Rubber
B F Goodrich Sponge Products Division Shelton

Spotwelding
Spotwelders Inc (aluminum, steel, magnesium, titanium & alloys)
Stratford

Spray Painting Equipment and Supplies
Lea Manufacturing Co The Waterbury

Spring Colling Machines
Torrington Manufacturing Co The Torrington

Spring Presses
Townsend Mfg Co The H P Elmwood

Spring Units
Owen Silent Spring Division American Chain
& Cable Company Inc Bridgeport

Spring Washers
Barnes Co The Wallace Div Associated Spring
Corp Bristol

Central Spring Co (Torsion and Double Torsion)

Central Spring Co (Torsion and Torryville Torsion)

Springs—Coll & Flat

Barnes Co The Wallace Div Associated Spring Barrett Co William L
Bristol Spring Manufacturing Co Humason Mig Co The Sewcomb Spring Corp The Southington New England Spring Manufacturing Company Unionville Plainville Plainville

Peck Spring Co Abe

Springs—Flat

Barnes Co The Wallace Diy Associated Spring
Corp
Bristol Spring Manufacturing Co
Bristol Spring Manufacturing Co
Humason Mfg Co The
Peck Spring Co

Painville
Painville
Plainville
Plainville
(Advt.)

Springs-Wire Banner Spring Corporation Hartford Barnes Co The Wallace Div Associated Spring	Surface Metal Raceway & Fittings Wiremold Company The Hartford	Thread Rolling Machinery Hartford Special Machinery Co The Hartford Mettler Machine Tool. luc. New Haven
Corp Bristol Bernston Co., J. W. Plainville Bristol Spring Manufacturing Co	Acme Cotton Products Co Inc East Killingly Seamless Rubber Company The New Haven	Threading Machines Grant Mfg & Machine Co The (double end
Colonial Spring Corporation The Connecticut Spring Corporation The (compression, extension, torsion) Hartford	Surgical Rubber Goods Seamless Rubber Company The New Haven	automatic) Bridgeport Timers, Interval
Foursome Manufacturing Co Humason Mfg Co The Forestville	Fenn Mfg Co The Newington	A W Haydon Co The H C Thompson Clock Co The Bristol
D R Templeman Co (coil and torsion) Plainville Newcomb Spring Corp The Southington	Switchboards Distribution Assemblies Department, General	Cramer Controls Corporation The Centerbrook Rhodes Inc M H Hartford
Peck Spring Co Plainville Springs, Wire & Flat	Electric Co Plainville Switchboards Wire and Cables	B & N Tool & Engineering Co (development and
Peck Spring Co Plainville Sprinklers	Rockbestos Products Corp (asbestos insulated) New Haven	model work) Cramer Controls Corporation The Centerbrook
Scovill Manufacturing Company (GREEN Waterbury	Switches-Electric General Electric Company Bridgeport	A W Haydon Co The Lux Clock Manufacturing Company Rhodes Inc M H Seth Thomas Clocks Waterbury Waterbury Hartford Thomassion
Stamped Metal Products American Brass Company The Waterbury	American Felt Co Glenville	United States Time Corporation The Waterbury
DooVal Tool & Mfg Inc The Naugatuck	Tabulating Equipment—Manual Denominator Company Inc Woodbury	Timing Devices & Time Switches A W Haydon Co The Waterbury
Foursome Manufacturing Co Bristol Joma Tool Co Wolcott	Veeder-Root Incorporated Hartford	Lux Clock Manufacturing Company Waterbury M H Rhodes Inc Hartford
Plume & Atwood Mfg Co The (small) Thomaston	Bigelow Company The (steel) New Haven Comeo Inc Div of Enthone Inc (steel, alloy	Tinning Thinsheet Metals Co The (non-ferrous metals in
Scovill Manufacturing Company aluminum, brass, bronze, copper, nickel silver, steel and other metals and alloys—automotive,	and lined) Connecticut Welders Inc (steel, alloy & lined) Wallingford	Waterbury Wilcox-Crittenden Div North & Judd Mfg Co
electrical, radio, etc.—deep drawn, enameled) Waterbury	Norwalk Tank Co The South Norwalk	Middletown
Stanley Pressed Metal New Britain	Rolock Inc (Alloy) Fairfield Storts Welding Company (steel and alloy) Meriden	Armstrong Rubber Company The West Haven
Stampings—Small Acme Shear Co The Bridgeport Barnes Co The Wallace Div Associated Spring	Tanks—Stainless Steel Alsop Engineering Corporation Milldale Tap Extractors	Scovill Manufacturing Company (bus, street car and subway fare) Waterbury
Corp Barrett Co William L Bristol Spring Manufacturing Co Bristol Plainville	Walton Company The West Hartford	Tool Bits
Greist Manufacturing Co The Humason Mfg Co The Wire Form Inc New Haven Forestville Milldale	Russell Mfg Co (Glass Electrical Insulating Tapes, Glass Fabrics for Plastic Moulding) Middletown	Thompson & Son Co The Henry G New Haven Tool Chests
Stamps Hoggson & Pettis Mfg Co The (steel)	Tapes-Industrial Pressure Sensitive	Vanderman Manufacturing Co The Willimantic
141 Brewery St New Haven Parker-Hartford Corporation (steel) Hartford	Seamless Rubber Company The New Haven Tape Machines Retter Package Chinese	Commercial Metal Treating Co Bridgeport
Stationery Specialties American Brass Company The Waterbury	Better Packages Inc (Manual and electric models for case taping) Shelton Taps	Tools B & N Tool & Engineering Co (dies, jigs, fixtures, sub-press and progressive) Thomaston
Steel Castings Hartford Electric Steel Corp The (carbon, low	Hanson-Whitney Company The Hartford Pratt & Whitney Co Inc West Hartford	Hoggson & Pettis Mfg Co The (rubber workers) 141 Brewery St New Haven
alloy and stainless steel castings) Malleable Iron Fittings Co Nutmeg Crucible Steel Co Branford Branford	Brownell & Co Inc Moodus	Tools & Dies Metropolitan Tool & Die Hartford
Steel-Cold Rolled Spring	Bristol Co The Waterbury	Moore Special Tool Co Swan Tool & Machine Co The Hartford
Barnes Co The Willace Div Associated Spring Corp Detroit Steel Corporation Hamden	Junior Screw Machine Products Inc West Haven	Greist Mfg Co The Rixtures New Haven
Steel—Cold Rolled Stainless Ulbrich Stainless Steels Wallingford	McNeal J D New Haven	Tools, Dies, Jigs & Fixtures Joma Tool Co Wolcott
Wallingford Steel Company Wallingford Steel—Cold Rolled Strip	Testers-Insulation Wire & Cable	Lyons Tool & Die (modelwork, jig boring) Meriden
Detroit Steel Corporation Hamden Stanley Works The New Britain	Davis Electric Company Wallingford Testers—Nondestructive, Ultrasonic Sperry Products Inc Danbury	Otterbein Co J A Telke Tool & Die Mfg Co Middletown New Britain
Steel-Cold Rolled Strip and Sheeta Detroit Steel Corporation New Haven	Testing	Tools, Fixtures, Gauges Fredericks Tool Co J F West Hartford
Wallingford Steel Company Wallingford Steel Goods	State Testing Laboratory Inc (environmental, X-ray, tensile, bearings) Bridgeport	Toroidal Winding Machines
Merriam Mfg Co (sheets products to order)	Textile Printing Gums Polymer Industries Inc Springdale	Boesch Mfg Co Inc Danbury Totalizers
Steel-Ground Flat Stock Thompson & Son Co The Henry G New Haven	Textile Processors American Dyeing Corporation (rayon, acetate,	Reflectone Corporation The Stamford
Steel Rolling Rules Waterbury Lock & Specialty Co The Milford	nylon, dacron, other synthetics) Rockville	Geo S Scott Mfg Co The Wallington
Steel Stamps Cooney Engraving Co Branford	Bristol Co The (recording and automatic control) Waterbury	N N Hill Brass Co The Waterbury Companies Inc East Hampton Waterbury
Steel Strapping	Manning Maxwell & Moore Inc Stratford	Metropolitan Body Company (International Har
Stanley Works The New Britain Stereotypes New Haven Electrotype Div Electrographic Corp	Thin Gauge Metals Plume & Atwood Mfg Co The Thomaston Thinsheet Metals Co The (plain or tinned in	Metropolitan Body Company (International Har vester truck chassis and "Metro" bodies) Bridgepor
Stop Clocks, Electric	rolls) Waterbury	Truck-Lift Excelsior Hardware Co The Stamford
H C Thompson Clock Co The Bristol Storage Batteries R A E Storage Battery Mfg Co Glastonbury	American Thread Co The Willimantic Belding Heminway Corticelli Putnam Max Pollack & Co Inc Groton and Willimantic	Trucks-Skid Platforms Excelsior Hardware Co The (lift) Stamfore
Straps, Leather	Thread Chasers	Tube Clips
Auburn Manufacturing Company The (textile, industrial, skate, carriage) Middletown	Geometric Tool Division, Greenfield Tap & Die Corp New Haven	H C Cook Co The (for collapsible tubes) 32 Beaver St Ansoni Weimann Bros Mfg Co The (for collapsible
Dolan Steel Company Inc Bridgeport Structural Mouldings	Hanson-Whitney Company The Hartford Pratt & Whitney Co Inc West Hartford	tubes) Derb
Leed Co The H A Hamden Studio Couches	Thread Milling Machines Hanson-Whitney Company The Hartford	Scovill Manufacturing Company (UNIFLAR) flared tube and LOXIT compression tube) Waterbur
Waterbury Mattress Co Waterbury Super Refractories	Pratt & Whitney Co Inc West Hartford Thread Rolling	Tubers

Bland Burner Co The Thread Products Div Hartford

Tubers
Standard Machinery and Davis-Standard Divisions of Franklin Research Corp Mystic (Advt.)

Super Refractories

Mullite Works Refractories Div H K Porter
Co Inc Shelton

Washers
American Felt Co (felt)
Auburn Manufacturing Company
terials
Clark Brothers Rolt Co
Milddletown
Milddletown
Milddletown Tubes-Collapsible Metal
Sheffield Tube Corp The New London American Brass Co The (brass and copper)
Waterbury terials)
Clark Brothers Bolt Co
Humphrey Fabricating Corp
Plume & Atwood Mfg Co The (brass & copper) Bridgeport Brass Company (brass and copper) J H Rosenbeck Inc Torrington Saling Manufacturing Company (made to order) Unionville Bridgeport G & O Manufacturing Co (finned) New Haven
Scovill Manufacturing Company (Brass and
Copper)
Wallingford Steel Co The (stainless and super
metals)
Wallingford American Felt Co
Chas W House & Sons Inc (Mills & Cutting Plant)

Unionville Tubing-Flexible Metallic American Brass Co Metal Hose Watches E Ingraham Co The United States Time Corporation The Bristol Tubing—Heat Exchanger
American Brass Company The Waterbury
Scovill Manufacturing Company Waterbury 91 Waterbury Water Delonizers Penfield Mfg Co Meriden Tumbling Equipment & Supplies
Esbec Barrel Finishing Corp
Byram Water Heaters
Whitlock Manufacturing Co
(instantaneous & Storage) Tumbling Service Eshec Barrel Finishing Corp Hartford Meriden Water Heaters-Electric. Bauer & Company Inc Turntables
Macton Machinery Company Inc (industrial & display)

Stamford Hartford Water Heaters—Gas or Kerosene Holyoke Heater Corp of Conn Inc H Hartford Typewriters Harrison Company The A S (and other protective coatings)

Waxes
The A S (and other protective coatings) Royal McBee Corp Underwood Corporation Hartford Hartford Typewriters—Portable Royal McBee Corp Underwood Corporation Waxes-Floor Fuller Brush Co The Hartford Hartford Typewriter Ribbons and Supplies
Royal McBee Corp Hartford
Underwood Corporation
Hartford and Bridgeport Russell Mfg Co (Webbing for Safety Seat Belts—all types of webbing) Middletown Saling Manufacturing Company (hammer & Unionville Ultrasonic Processing Equipment General Ultrasonics Co The Hartford Aircraft Welding & Mfg Co Inc (aluminum, stainless steel, magnesium)

Connecticut Welders Inc (fabrication & repairs)

Wallingford Underclearer Rolls
Sonoco Products Co (Climax-Lowell Div)
Mystic Vacuum Bottles and Containers American Thermos Products Co Norwich Farrel-Birmingham Company Inc Mallingford
G E Wheeler Company (Fabrication of Steel & Non-Ferrous Metals)
Industrial Welding Company (Equipment Manufacturers—Steel Fabricators)

Wallingford
Wallingford
Fabricators

Wallingford
Fabricators

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Fabricators

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Fabricators

Hartford
Fabricators

Fabricators Vacuum Cleaners
Old Greenwich
Hartford Electrolux Corporation Spencer Turbine Co The Valves—Automobile Tire Bridgeport Brass Company Bridgeport Welding-Lead
Connecticut Welders Inc (tanks & coils)
Wallingford
Wallingford Valves
Norwalk Valve Company (sensitive check valves)
South Norwalk Storts Welding Company (tanks and fabrica-tion)

Walingtore

Walingtore

Mariden Valves—Aircraft
Bridgeport Thermostat Div Robertshaw
Controls Co Welding Rods
American Brass Company The
Bridgeport Brass Company
Bristol Brass Co The (brass & bronze) Waterbury -Fulton Milford Bridgenort Bristol Valves-Radiator Air Bridgeport Brass Company Bridgeport Church Co The Stephen B Valves-Relief & Control
Beaton & Caldwell Mfg Co New Britain American Felt Co
Auburn Manufacturing Company The (felt, asbestos)
Holyoke Heater Corp of Conn Inc

Glenville
Middletown
Hartford Valves-Safety & Relief Manning Maxwell & Moore Inc Stratford Vanity Boxes
Bridgeport Metal Goods Mfg Co
Plume & Atwood Manufacturing Co Bridgeport Wiffle Ball Wiffle Ball Inc The New Haven Thomaston Window & Door Guards Hartford Wire Works Co The Smith Co The John P Scovill Manufacturing Company Waterbury Hartford Varnishes New Haven Staminite Corp The New Haven Wiping Cloths American Velvet Co (owned and A Wimpfheimer & Bros Inc)
Leiss Velvet Mfg Co Inc The Federal Textile Corporation New Haven operated by American Brass Company The Atlantic Wire Co The (steel)
Bartlett Hair Spring Wire Co The North Haven Stonington Venetian Blinds Findell Manufacturing Company Jennings Company The S Barry Manchester Bridgeport Brass Company (brass and silicon bronze)
Bristol Brass Corp The (brass & bronze) Bristol Brissol Wire Co The (steel)
Shelton Bridgeport Brass Company (brass and silicon bronze)
Bristol Brass Corp The (brass & bronze)
Bristol Brass Corp The (hrass & bronze)
Bristol Brass Corp The (statel)
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Bristol Brass Corp The (state Brass Brass Branze
Bristol Brass Corp The (state Brass Branze Brass Branze
Brass Branze
Brass Company (Brass Branze
Waterbury 91 Colonial Blower Company Vertical Shapers
Pratt & Whitney Co Inc West Hartford Vibrators—Pneumatic Branford Co The (industrial) New Haven Vinyl Extrusion & Moulding Compounds
Electronic Rubber Co Stamford and Nickel Silver)

Wire and Cable

Continental Wire Corp (for industrial and military applications)

General Electric Company (for residential, commercial and industrial applications)

Rockbestos Products Corporation (all asbestos, mining, shipboard and appliance applications)

New Haven Fenn Manufacturing Company The (Quick-Action Vises)
Action Wanderman Manufacturing Co The (Combination Bench Pipe)

Willimantic Stamford Wall Paper Co Inc

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LARE

tube)

Mystic (Advt.)

Wire Arches & Trellises
Hartford Wire Works Co The
John P Smith Co The
423-33 Chapel St Hartford New Haven Wiretex Mfg Inc
treating and degreasing)

Wire Cloth

Hartford Wire Works Co The
C O Jeliff Mfg Co The (all metal, all meshes)

Southport

Vire Cloth Co Inc

Norwalk
Fairfield
New Haven Wire Baskets
Wiretex Mfg Inc (Industrial, for acid, heat, treating and degreasing)

Bridgeport Wire Dipping Baskets Hartford Wire Works Co The John P Smith Co The 423-33 Chapel St Hartford New Haven Wire Drawing Dies Waterbury Wire Die Co The Waterbury Wire Forming Machinery G E Prentice Mfg Co The
Master Engineering Company
North & Judd Manufacturing Co
Peck Spring Co
Turner & Seymour Manufacturing
Turner & Seymour Manufacturing
To The Torrington Torrington Torrington Torrington Torrington Torrington Torrington Torrington Tessex The Torrington Wire Forms

Banner Spring Corporation Hartford

Barnes Co The Wallace Div Associated Spring
Corp
Bristol Spring Manufacturing Co
Central Spring Co (short run orders) Wire Forms Terryville
Hartford
Hartford
Bristol
Southington
Forestville
Unionville Colonial Spring Corporation The Connecticut Spring Corporation The Foursome Manufacturing Co Gemeo Manufacturing Co Inc Humason Mfg Co The New England Spring Mfg Co Peck Spring Co Templeman Co D R Terryville Manufacturing Co Wire Form Inc Plainville Plainville Wire Goods
American Buckle Co The (overall trimmings) Patent Button Co The Scovill Manufacturing Company (To Order)
Waterbury 91 Wire Partitions Hartford Wire Works Co The John P Smith Co The 423-33 Chapel St Hartford New Haven 423-33 Chaper St.

Wire Products

Humason Mfg Co The
Peck Spring Co
Plume & Atwood Mfg Co The (to order)
Thomaston Wire Reels Martler Machine Tool. Inc. A II Nilson Mach Co The New Haven Bridgeport Wire Rings
American Buckle Co The (pan tinners' trimmings)
Humason Mfg Co The
Peck Spring Co
Templeman Co D R handles and West Haven Forestville Plainville Wire-Specialties
Andrew B Hendryx Co The New Haven Wire Straightening and Cutting Machinery Mettler Machine Tool, Inc. New Have New Haven Wiring Devices Harvey Hubbell Inc Bridgeport Wood Scrapers
Fletcher-Terry Co The Woodwork
C II Dresser & Sons Inc (Mfg all kinds of Hartford Forestville Woven Felts-Wool
Chas W House & Sons Inc (Mills & Cutting
Unionville Aldon Spinning Mills Corporation The (fine woolen and specialty)
Ensign-Bickford Co The (jute-carpet) Simshury Hartford Spinning Incorporated (Wollen, knitting and weaving yarns)

Unionville Platt Bros & Co The (ribbon, strip and wire)
P O Box 1030 Waterbury Zinc Castings Newton-New Haven Co Inc.

688 Third Ave West Haven

Zinc Die Castings Mt Vernon Die Casting Corporation Stamford

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MANUFACTURING COMPANY

263 Bartholomew Avenue Hartford, Conn. Phone Jackson 5-3491

Business Tips

(Continued from page 43)

typewriters by their operators, and there are many examples in the realm of clerical activity.

Then, too, you may discover that the coffee break has stretched alarmingly beyond the ten-minute boundary which was originally set for it. Such losses of time, when calculated for a period of a year and multiplied by the number of offenders, are shocking and patently unfair to the company.

Obviously, the above suggestions merely scratch the surface of the possibilities inherent in a self-administered check on your office efficiency. To recapitulate, search your record for all possible time losses such as needless waiting, duplication of effort, injudicious choice of time for certain jobs, and sheer careless waste. Then, in order to reap results from your study, use your newly saved time to achieve greater productivity.

With Our Advertisers

(Continued from page 39)

terials handling problems of industry and government require an unbiased, objective analysis, and understanding if the most satisfactory solution is to be developed. This is especially true when it is recognized that materials handling problems may range from the manual handling of individual objects or bulk materials to those involving the use of completely mechanical systems, either manually or automatically operated. Controls may range from simple electrical systems to automatic electronic data processing equipment designed for the storage and release of information and control directions as desired.

Anderson-Nichols & Company has recognized for a long time the importance of these facts, according to Mr. Anderson, and has maintained an organization capable of solving almost any recognizable materials handling problem regardless of magnitude or complexity.

Mr. Edel joined the company in 1956 as administrative assistant to the senior partner and has served as staff engineer and special consultant for materials handling. Previously he was New England district manager for Link-Belt Company. His experience includes over 22 years in the application, engineering, design, fabrication, and installation of bulk and package materials handling equipment, conveyors and systems.

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